



**Preston, South Ribble and Lancashire City Deal Stewardship Board  
and Executive - Combined Meeting**

**Monday, 21st March, 2016 in Cabinet Room 'D' - The Henry  
Bolingbroke Room, County Hall, Preston, at 10.00 am**

**Agenda**

**Part I (Items Publicly Available)**

- 1. Welcome and Apologies for Absence**
- 2. Minutes of the meetings of the City Deal Executive and Stewardship Board held on 8th January 2016 (Pages 1 - 20)**
- 3. Minutes of the Special Meeting of the City Deal Executive held on 1st March 2016 (Pages 21 - 22)**
- 4. Matters Arising**
- 5. Declarations of Interest (Pages 23 - 24)**

**Part II (Items that are Private and Confidential)**

- 6. Presentation - Lancashire Strategic Transport Prospectus**

**Part I (Items Publicly Available)**

**Stewardship Board Items (Chaired by Deborah McLaughlin)**

- 7. HCA Business and Disposal Plan (2016 - 2019) and Progress Update (Pages 25 - 46)**

**Joint Stewardship Board and Executive Items (Chaired by Jim Carter)**

8. **City Deal Implementation Update - Year Two, Quarter Three** (Pages 47 - 48)
  - (a) **Year Two, Quarter Three (Sept - Dec 15) Monitoring Report** (Pages 49 - 52)
  - (b) **Year Two, Quarter Three (Sept - Dec 15) Finance Monitoring Report** (Pages 53 - 58)
9. **Communications and Marketing Update Report** (Pages 59 - 62)
10. **Any Other Business**
11. **Date of Next Meeting**

The next meeting is scheduled to be held on Monday 20<sup>th</sup> June 2016, 2pm at County Hall, Preston.

It is for noting that an additional Special Meeting is in the process of being arranged for late April 2016.

**Part II (Items that are Private and Confidential)**

12. **Draft 2016-19 City Deal Business and Delivery Plan** (Pages 63 - 226)
13. **Performance Committee Update Report** (Pages 227 - 236)



## CITY DEAL

Preston, South Ribble & Lancashire

### **Preston, South Ribble and Lancashire City Deal Executive**

#### **Minutes of the Meeting held on Friday, 8th January, 2016 at 2.00 pm at the Cabinet Room 'D' - The Henry Bolingbroke Room, County Hall, Preston**

#### **Present**

Mr J Carter (Chair)

Dr M McVicar

County Councillor J Mein

Councillor P Rankin

Councillor M Smith

#### **Observers**

Councillor M Nelson

Councillor P Smith

County Councillor B Yates

Mr K Tupling, Homes and Community Agency

Ms L Norris, Preston City Council

Mr M Nuttall, South Ribble Borough Council

Ms J Turton, Lancashire County Council

#### **In Attendance**

Ms J Ainsworth, Specialist Advisor: Finance, Lancashire County Council

Ms B Joyce, Head of Strategic Development, Lancashire County Council

Mr A Milroy, Company Services Officer, Lancashire County Council

Ms S Parry, Programme Manager City Deal, Lancashire County Council

Ms S Procter, Director Programmes and Project Management, Lancashire County Council

Mr S Sage, Homes and Community Agency

Mr T Seamans, Head of Communications, Lancashire County Council

Mr E Sutton, Director of Development and Corporate Services, Lancashire County Council

Mr I Young, Director of Governance, Finance and Public Services, Lancashire County Council

#### **1. Welcome and Apologies for Absence**

The Chair, Mr J Carter, welcomed all to the meeting. It was noted that County Councillor Barrie Yates, Councillor Michael Nelson and Councillor Phil Smith were attending the meeting as observers. The Executive agreed that they could be present for the Part I section of the meeting.

There were no apologies for absence, all Executive members were recorded as

present.

**2. Minutes of the City Deal Executive / Stewardship Board meetings held on 17th July 2015**

**Resolved:** That the minutes of the meeting held on 17<sup>th</sup> July 2015 be approved as an accurate record and signed by the Chair.

**3. Matters Arising**

None

**4. Declarations of Interest**

The Chairman, Mr J Carter, declared an interest in Item 16 – City Centre Development – Markets Quarter (to be considered under Part II – Private and Confidential). The Executive noted the interest and it was agreed that Mr Carter could remain for the item but would not be entitled to vote on the matter.

**5. HCA BDP Progress Report - Year 2 Quarter 2**

Mr S Sage, Homes and Communities Agency (HCA), presented a report (circulated) which provided an update on the progress made on the HCA land portfolio for quarter 2 of year 2 (July to September 2015 / 16).

In terms of the 11 specific land assets that the HCA are responsible for it was reported that:

- Croston Road South – Deal had been done.
- Altcar Lane – The Masterplan had been approved.
- Cottam Hall – Had now progressed to Phase 2.
- Eastway – Progressing well with a slight delay due to conditions of legal agreement.
- Pickering's Farm – Land ownership arrangement discussions continuing. Expected to sign a legal agreement in Quarter 4. (currently listed as amber)
- Croston Road North – Work has commenced on site (at the tank roundabout) (currently listed as amber)
- Brindle Road – Work continues to progress on the Phase 1 build at a good rate.
- Walton Park Link Road – Discussions between all parties have moved on positively.
- Cottam Brickworks – Positive Section 106 discussions are continuing.
- Whittingham Hospital – Ongoing discussion with developers on Phase 2 due to large abnormalities on site. A revised bid is due Sept / Oct 2015. (currently listed as amber)



- North West Preston EA – Local Plan Inspectors Report published.

Overall good progress was being made on all HCA land assets, with all nearly all showing as green on the Direction of Travel RAG rating, except the three amber assets indicated above. The amber assets also continue to make good progress and it was stated that there are no significant concerns with progress on these assets.

**Resolved:** The City Deal Stewardship Board and the Executive noted the content of the report and the progress made in the delivery of the HCA land assets in quarter 2 year 2.

## 8. City Deal Skills and Employment Study / Plan

*It was agreed to consider Item 8 at this point of the agenda.*

Michele Lawty-Jones, Director Lancashire Skills Hub, presented a report (circulated) regarding the City Deal Skills and Employment Study / Plan.

The Stewardship Board and Executive were reminded that earlier in the year, a study was commissioned to identify the skills and employment implications of the City Deal programme for Preston and South Ribble, and Lancashire as a whole.

A Skills and Employment Steering Group was established to oversee the study and the development of a skills and employment action plan; it is recommended that the group continue and oversee the implementation of the action plan.

The resulting implementation plan has been aligned and cross-referenced to the overarching Lancashire Skills and Employment Strategic Framework led by the LEP's Skills and Employment Board. It was further recommended that the group report on progress to the Stewardship Board, Executive and the Skills and Employment Board.

Stewardship Board and Executive Members endorsed and supported the presentation and Study / Plans created with a request that particular emphasis be placed on the need to link student study with work placements in order that suitably trained students remain in Lancashire beyond their study period within the six priority sectors identified in the report.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Endorsed the final drafts of the reports and the implementation plan.
- (ii) Approved the continuation of the Skills and Employment Steering Group to oversee the implementation of the actions in the plan, and;
- (iii) Requested that a report be brought back to the Stewardship Board and Executive with the outcomes and delivery milestones of the Study / Plan.

## 6. Monitoring Report Update - Year 2 Quarter 2

Ms S Parry, City Deal Programme Manager, Lancashire County Council presented a report (circulated) that provided the Stewardship Board and the Executive with a 6 monthly monitoring report update from the period April 2015 to September 2015.

It was reported that the 6 monthly monitoring return for the period April to September 2015 demonstrated that good progress is being made against the key government performance measures (core outputs) with housing completions on target for the year and ahead of forecast overall since the Deal was signed. The figures are supported with strong performance in office to residential conversions and bringing empty properties back in to use. For future developments, three large sites have had their milestones revised, but it is not anticipated that this will affect the construction start date.

Commercial floor space activity remains more subdued (and is in the main limited to smaller scale industrial developments) but progress is being maintained on the two largest employment sites which are located in South Ribble; Cuerden and Samlesbury Enterprise Zone and floorspace completion in respect of these sites remains as per the existing 10 year forecast. There was also a significant logistics letting in South Ribble (Amazon) at Lancashire Business Park. Preston continues to position itself well in the IT and business processing operations market having recently benefitted from a large global inward investment at Tulketh Mill.

There are signs of recovery in the retail and leisure market with planning applications submitted for a range of new uses, with a number of new prestigious tenants in the area.

Councillor Margaret Smith, Leader of South Ribble Borough Council, stated that she was keen to see the A582 widening of the section at Booths / the Brown Hare in Penwortham be completed before work begins on the next section to be widened. This was noted by Officers.

Mr E Sutton, Director of Development and Corporate Services, advised that as the City Deal has progressed and become wider than being about infrastructure that the Infrastructure Delivery Plan for the City Deal will become a delivery plan across other areas including housing, employment sites and skills in addition to highways infrastructure delivery.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Agreed that the data and commentary included within this report is included as part of the Monitoring Return to HMG and the LEP.
- (ii) Noted the Infrastructure Delivery Plan Quarter 2 Monitoring Report, attached at Appendix 1 to the report.

- (iii) Noted the ongoing review of monitoring activity (to encompass the adoption of metrics and resource requirements), including HMG requirements and those of the LEP.
- (iv) Noted the linkages established with other groups, for example the Growth Deal Management Board, City Deal Construction Hub, LEP Skills Hub (and the City Deal Sub-Group) to support co-ordinated monitoring activity, and;
- (v) Noted that Terms of Reference have been prepared for the Monitoring Group in the light of points 1-4 above.

## **7. Finance Monitoring Update - Year 2 Quarter 2**

Ms J Ainsworth, Subject Matter Expert / Specialist Advisor: Finance, Lancashire County Council presented a report (circulated) regarding the financial monitoring of the City Deal for year 2 quarter 2.

It was reported that that the report presented the City Deal with projections for extension years 11 to 15 for the first time. At present year 2 is on track and the bigger schemes will begin to draw down in later years as the City Deal progresses.

With regard to the Community Infrastructure Levy (CIL) the Stewardship Board and Executive were reminded that Keppie Massie had been appointed as an additional resource to optimise the CIL and other developer contributions included in the Infrastructure Delivery Fund. It was reported that Keppie Massie should have a report available on work undertaken to date for the next City Deal meetings to be held on 21<sup>st</sup> March 2016.

**Resolved:** The City Deal Stewardship Board and Executive noted the financial position for year 2 quarter 2 as reported and noted that a report from Keppie Massie will be presented to the 21<sup>st</sup> March 2016 meetings.

## **9. Community Infrastructure Update**

Ms L Norris, Chief Executive, Preston City Council presented a report (circulated) which updated the Stewardship Board and Executive on progress made on Demographic Modelling and the Community Infrastructure Plan.

It was reported that the aspiration was to have the Plan in place by the start of 2016, the plan was not quite ready however a baseline had been established (phase one).

Significant progress had been made on both work streams as presented in the report with completion anticipated by the end of March 2016.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Noted the progress made in relation to Demographic Modelling, and;
- (ii) Noted the way forward for the preparation and governance of the City Deal Community Infrastructure Plan (CIP).

## **10. Marketing and Communications Strategy and Communications Update**

Ms R Connor, Chief Executive of Marketing Lancashire, presented a report (circulated) which presented an update on the City Deal Marketing and Communication Strategy.

It was reported that the last quarter has seen a number of milestones for public information, communication and consultation. Activities included:

- Completion of Stanifield roundabout works
- Annual update on progress over the last year
- A582 widening route approved
- Architect chosen for the design of Preston bus station
- Works starting on Flensburg roundabout
- Altcar Lane housing plan and Worden park improvements consultation
- Promotion of the community roadshow in various locations
- Amazon locates on Lancashire Business Park
- Consultation feedback and go ahead for improvements to New Hall Lane
- Plans to protect Preston's Guild Wheel
- Fishergate works complete
- Broughton Bypass contractor announced

The Executive and Stewardship Board members agreed that the number of key milestones reported during the last quarter was significant and that the communication strategy was working well. Members commented that the communication strategy should continue to be proactive and report progress on the key City Deal milestones as quickly as possible. Members expressed a desire to ensure key messages regarding any possible disruption during works were communicated effectively.

With regard to the Ambassadors programme detailed within the Marketing and Communication Strategy, it was confirmed that it was due to launch shortly. It was agreed that Ms Connor would circulate details to City Deal Stewardship

Board and Executive members in due course.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Agreed the plan of communications and marketing activity for the period January 2016 to March 2017 with a particular focus on targeting businesses with close alignment to the LEP marketing being carried out by Marketing Lancashire.
- (ii) Agreed that all City Deal marketing, communications, advertising and events should be managed through the Communications sub group to ensure a co-ordinated approach and ensure return on investment, and;
- (iii) Agreed that a single management process for communications and general investor enquiries be adopted.

## **11. IDP Update**

### **11A. IDP Update - Reprogramming of Public Transport Priority Corridor/Local Centres - Preston Western Distributor to Salmesbury (New Hall Lane section) and Bamber Bridge/City Centre Corridor (Station Road section)**

**Resolved:** The City Deal Executive noted and endorsed the report presented to the City Deal Programme Board in relation to the re-programming of works along Public Transport Priority Corridors/Local Centres namely Preston Western Distributor to Salmesbury (New Hall Lane section) and Bamber Bridge/City Centre (Station Road section).

### **11B. IDP Update - Review of the Reprogramming of the Public Transport Priority Corridor/Local Centres - Bamber Bridge/City Centre Corridor (Station Road section)**

Mr E Sutton, Director of Development and Corporate Services, Lancashire County Council, presented a further detailed report (circulated) specifically regarding the Reprogramming of the Bamber Bridge / City Centre Corridor.

Mr Sutton began by explaining the reprogramming of the scheme was due to a review taking place in Autumn 2015 where it appeared that the focus of the project had narrowed. With regard to the Bamber Bridge scheme, upon investigation it was found that the pavements within the scheme area are not publically owned. This left two options either continue with the scheme but only focus on improving the highways section and not include the pavements, or reprogramme whilst the situation regarding the pavements is clarified with a view to doing the highways and pavements once agreement was obtained.

It was felt that, it would be best to reprogramme the scheme with a view to ensuring the highways and pavements could be completed together and improve the whole area. It is anticipated that following reprogramming of the scheme, it will progress in August 2016 with scheme sign off due to take place imminently.

It was noted that South Ribble Borough Council had started the discussions and negotiations with frontage owners and are confident that these agreements can be delivered within the required timescale for an August 2016 start.

Mr Sutton confirmed he would provide a further update at the March 2016 Combined City Deal meetings.

City Deal Executive members noted the update and requested that the start date of August 2016 be adhered to.

**Resolved:** That the City Deal Executive:

- (i) Agreed that the start date for the main works on the Bamber Bridge scheme will be August 2016, with ancillary works due to commence in Q1 2016/17, and;
- (ii) Agreed the way forward for the delivery of the scheme on the terms set out in the report.

## **12. Any Other Business**

None

## **13. Date of Next Meeting**

It was noted that the next Combined City Deal meeting was scheduled to be held on Monday 21<sup>st</sup> March 2016, 9.30am in Cabinet Room 'D' – The Henry Bolingbroke Room, County Hall, Preston.

## **Part II (Items considered as Private and Confidential)**

*As the following reports were deemed not for publication due to containing exempt information as defined in paragraph 41 (Information provided in confidence) of the Freedom of Information Act 2000. The City Deal Stewardship Board and Executive resolved to move the meeting into Part II and excluded Observers from this section of the meeting.*

## **16. City Centre Development - Markets Quarter**

It was agreed to consider Item 16 first.

As Mr Carter previously declared an interest in this item, Mr M McVicar took the Chair for this item.

Ms L Norris, presented a report (circulated) regarding City Centre Developments at the Market Quarter in Preston.

**Resolved:** Following consideration of the report in Part II, the City Deal Executive approved the use of Community Infrastructure Funding to support the Market Quarter development, on the terms set out in the full report.

*At this point Mr Carter resumed the role of Chair for the remainder of the meeting.*

#### **14. Resources Review - Scope and Terms of Reference**

Mr E Sutton presented a report (circulated) regarding scope and terms of reference for a proposed City Deal Resources Review.

Following presentation of the report (in Part II Private and Confidential) it was proposed that a small Resource Review Team be established, supported by the finance working group and reporting to the Programme Director. It was proposed that the City Deal Programme Board receive an interim report in January / February 2016 with an agreed report subsequently being taken for consideration to the City Deal Stewardship Board and Executive at the meeting to be held on 21<sup>st</sup> March 2016.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Noted the proposed scope of the Resources Review.
- (ii) Agreed that the Stewardship Board and Executive consider a report, at its 21<sup>st</sup> March 2016 meeting, which sets out the outcomes and recommendations of the Resources Review.
- (iii) Agreed that the Programme Director, Eddie Sutton, leads a small task and finish Resource Review team, providing updates as requested to the Programme Board; and the Stewardship Board / Executive, and;
- (iv) Agreed that Keppie Massie support the Resource Review work, specifically, the analysis of changes to national policy on the funds and to undertake the stress testing of the City Deal model, and note that Lancashire County Council , via LCDL, will fund this element.

#### **15. City Deal Reappraisal - Findings Report**

Ms B Joyce, Head of Strategic Development, Lancashire County Council presented a report (circulated) regarding a reappraisal undertaken to review progress of the City Deal including the governance arrangements, programmes of activity and monitoring arrangements.

**Resolved:** Following consideration of the report in Part II (Private and

Confidential) the City Deal Stewardship Board and Executive:

- (i) Noted the review work undertaken to date.
- (ii) Noted Observers could already attend City Deal meetings and agreed to invite both UCLAN and Chorley Borough Council to attend future meetings as Observers.
- (iii) Requested that options for a development team approach to City Deal delivery be reviewed and that a report outlining the options is brought to the 21<sup>st</sup> March 2016 Combined City Deal meeting.
- (iv) Approved the establishment of a private sector critical friend group.
- (v) Request a 6 weekly top-line City Deal briefing be circulated to the members of the City Deal Stewardship Board and Executive.
- (vi) Noted the proposal for the Skills and Employment Working Group to form a permanent part of the implementation arrangements.
- (vii) Agreed that the HCA Liaison Group and Infrastructure Delivery Steering Group be merged.
- (viii) Agree that the Community Infrastructure working group be stood down; and
- (ix) Request that any potential changes to the Joint Advisory Committee Terms of Reference be brought to the 21<sup>st</sup> March 2016 Combined City Deal meeting for consideration.





# CITY DEAL

Preston, South Ribble & Lancashire

## **Preston, South Ribble and Lancashire City Deal Stewardship Board**

### **Minutes of the Meeting held on Friday, 8th January, 2016 at 2.00 pm at the Cabinet Room 'D' - The Henry Bolingbroke Room, County Hall, Preston**

#### **Present**

Mr K Tupling (Chair)

Ms L Norris  
Mr M Nuttall

Ms J Turton  
Mr J Carter

#### **Observers**

Councillor M Nelson  
Councillor P Smith  
County Councillor B Yates  
County Councillor J Mein  
Councillor P Rankin  
Councillor M Smith  
Dr M McVicar

#### **In Attendance**

Ms J Ainsworth, Specialist Advisor: Finance, Lancashire County Council  
Ms B Joyce, Head of Strategic Development, Lancashire County Council  
Mr A Milroy, Company Services Officer, Lancashire County Council  
Ms S Parry, Programme Manager City Deal, Lancashire County Council  
Ms S Procter, Director Programmes and Project Management, Lancashire County Council  
Mr S Sage, Homes and Community Agency  
Mr T Seamans, Head of Communications, Lancashire County Council  
Mr E Sutton, Director of Development and Corporate Services, Lancashire County Council  
Mr I Young, Director of Governance, Finance and Public Services, Lancashire County Council

#### **1. Welcome and Apologies for Absence**

The Chair, Mr K Tupling, welcomed all to the meeting. It was noted that County Councillor Barrie Yates, Councillor Michael Nelson and Councillor Phil Smith were attending the meeting as observers. The Stewardship Board agreed that they could be present for the Part I section of the meeting.

There were no apologies for absence, all Stewardship Board members were recorded as present.

**2. Minutes of the City Deal Executive / Stewardship Board meetings held on 17th July 2015**

**Resolved:** That the minutes of the meeting held on 17<sup>th</sup> July 2015 be approved as an accurate record and signed by the Chair.

**3. Matters Arising**

None

**4. Declarations of Interest**

None

**5. HCA BDP Progress Report - Year 2 Quarter 2**

Mr S Sage, Homes and Communities Agency (HCA), presented a report (circulated) which provided an update on the progress made on the HCA land portfolio for quarter 2 of year 2 (July to September 2015 / 16).

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Overall good progress was being made on all HCA land assets, with all nearly all

showing as green on the Direction of Travel RAG rating, except the three amber assets indicated above. The amber assets also continue to make good progress and it was stated that there are no significant concerns with progress on these assets.

**Resolved:** The City Deal Stewardship Board and the Executive noted the content of the report and the progress made in the delivery of the HCA land assets in quarter 2 year 2.

## 8. City Deal Skills and Employment Study / Plan

*It was agreed to consider Item 8 at this point of the agenda.*

Michele Lawty-Jones, Director Lancashire Skills Hub, presented a report (circulated) regarding the City Deal Skills and Employment Study / Plan.

The Stewardship Board and Executive were reminded that earlier in the year, a study was commissioned to identify the skills and employment implications of the City Deal programme for Preston and South Ribble, and Lancashire as a whole.

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The resulting implementation plan has been aligned and cross-referenced to the overarching Lancashire Skills and Employment Strategic Framework led by the LEP's Skills and Employment Board. It was further recommended that the group report on progress to the Stewardship Board, Executive and the Skills and Employment Board.

Stewardship Board and Executive Members endorsed and supported the presentation and Study / Plans created with a request that particular emphasis be placed on the need to link student study with work placements in order that suitably trained students remain in Lancashire beyond their study period within the six priority sectors identified in the report.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Endorsed the final drafts of the reports and the implementation plan.
- (ii) Approved the continuation of the Skills and Employment Steering Group to oversee the implementation of the actions in the plan, and;
- (iii) Requested that a report be brought back to the Stewardship Board and Executive with the outcomes and delivery milestones of the Study / Plan.

## 6. Monitoring Report Update - Year 2 Quarter 2

Ms S Parry, City Deal Programme Manager, Lancashire County Council presented a report (circulated) that provided the Stewardship Board and the Executive with a 6 monthly monitoring report update from the period April 2015 to September 2015.

It was reported that the 6 monthly monitoring return for the period April to September 2015 demonstrated that good progress is being made against the key government performance measures (core outputs) with housing completions on target for the year and ahead of forecast overall since the Deal was signed. The figures are supported with strong performance in office to residential conversions and bringing empty properties back in to use. For future developments, three large sites have had their milestones revised, but it is not anticipated that this will affect the construction start date.

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Mr E Sutton, Director of Development and Corporate Services, advised that as the City Deal has progressed and become wider than being about infrastructure that the Infrastructure Delivery Plan for the City Deal will become a delivery plan across other areas including housing, employment sites and skills in addition to highways infrastructure delivery.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Agreed that the data and commentary included within this report is included as part of the Monitoring Return to HMG and the LEP.
- (ii) Noted the Infrastructure Delivery Plan Quarter 2 Monitoring Report, attached at Appendix 1 to the report.

- (iii) Noted the ongoing review of monitoring activity (to encompass the adoption of metrics and resource requirements), including HMG requirements and those of the LEP.
- (iv) Noted the linkages established with other groups, for example the Growth Deal Management Board, City Deal Construction Hub, LEP Skills Hub (and the City Deal Sub-Group) to support co-ordinated monitoring activity, and;
- (v) Noted that Terms of Reference have been prepared for the Monitoring Group in the light of points 1-4 above.

## **7. Finance Monitoring Update - Year 2 Quarter 2**

Ms J Ainsworth, Subject Matter Expert / Specialist Advisor: Finance, Lancashire County Council presented a report (circulated) regarding the financial monitoring of the City Deal for year 2 quarter 2.

It was reported that that the report presented the City Deal with projections for extension years 11 to 15 for the first time. At present year 2 is on track and the bigger schemes will begin to draw down in later years as the City Deal progresses.

With regard to the Community Infrastructure Levy (CIL) the Stewardship Board and Executive were reminded that Keppie Massie had been appointed as an additional resource to optimise the CIL and other developer contributions included in the Infrastructure Delivery Fund. It was reported that Keppie Massie should have a report available on work undertaken to date for the next City Deal meetings to be held on 21<sup>st</sup> March 2016.

**Resolved:** The City Deal Stewardship Board and Executive noted the financial position for year 2 quarter 2 as reported and noted that a report from Keppie Massie will be presented to the 21<sup>st</sup> March 2016 meetings.

## **9. Community Infrastructure Update**

Ms L Norris, Chief Executive, Preston City Council presented a report (circulated) which updated the Stewardship Board and Executive on progress made on Demographic Modelling and the Community Infrastructure Plan.

It was reported that the aspiration was to have the Plan in place by the start of 2016, the plan was not quite ready however a baseline had been established (phase one).

Significant progress had been made on both work streams as presented in the report with completion anticipated by the end of March 2016.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Noted the progress made in relation to Demographic Modelling, and;
- (ii) Noted the way forward for the preparation and governance of the City Deal Community Infrastructure Plan (CIP).

## **10. Marketing and Communications Strategy and Communications Update**

Ms R Connor, Chief Executive of Marketing Lancashire, presented a report (circulated) which presented an update on the City Deal Marketing and Communication Strategy.

It was reported that the last quarter has seen a number of milestones for public information, communication and consultation. Activities included:

- Completion of Stanifield roundabout works
- Annual update on progress over the last year
- A582 widening route approved
- Architect chosen for the design of Preston bus station
- Works starting on Flensburg roundabout
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The Executive and Stewardship Board members agreed that the number of key milestones reported during the last quarter was significant and that the communication strategy was working well. Members commented that the communication strategy should continue to be proactive and report progress on the key City Deal milestones as quickly as possible. Members expressed a desire to ensure key messages regarding any possible disruption during works were communicated effectively.

With regard to the Ambassadors programme detailed within the Marketing and Communication Strategy, it was confirmed that it was due to launch shortly. It was agreed that Ms Connor would circulate details to City Deal Stewardship

Board and Executive members in due course.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Agreed the plan of communications and marketing activity for the period January 2016 to March 2017 with a particular focus on targeting businesses with close alignment to the LEP marketing being carried out by Marketing Lancashire.
- (ii) Agreed that all City Deal marketing, communications, advertising and events should be managed through the Communications sub group to ensure a co-ordinated approach and ensure return on investment, and;
- (iii) Agreed that a single management process for communications and general investor enquiries be adopted.

## **12. Any Other Business**

None

## **13. Date of Next Meeting**

It was noted that the next Combined City Deal meeting was scheduled to be held on Monday 21<sup>st</sup> March 2016, 9.30am in Cabinet Room 'D' – The Henry Bolingbroke Room, County Hall, Preston.

## **Part II (Items considered as Private and Confidential)**

*As the following reports were deemed not for publication due to containing exempt information as defined in paragraph 41 (Information provided in confidence) of the Freedom of Information Act 2000. The City Deal Stewardship Board and Executive resolved to move the meeting into Part II and excluded Observers from this section of the meeting.*

## **14. Resources Review - Scope and Terms of Reference**

Mr E Sutton presented a report (circulated) regarding scope and terms of reference for a proposed City Deal Resources Review.

Following presentation of the report (in Part II Private and Confidential) it was proposed that a small Resource Review Team be established, supported by the finance working group and reporting to the Programme Director. It was proposed that the City Deal Programme Board receive an interim report in January / February 2016 with an agreed report subsequently being taken for consideration to the City Deal Stewardship Board and Executive at the meeting to be held on 21<sup>st</sup> March 2016.

**Resolved:** The City Deal Stewardship Board and Executive:

- (i) Noted the proposed scope of the Resources Review.
- (ii) Agreed that the Stewardship Board and Executive consider a report, at its 21<sup>st</sup> March 2016 meeting, which sets out the outcomes and recommendations of the Resources Review.
- (iii) Agreed that the Programme Director, Eddie Sutton, leads a small task and finish Resource Review team, providing updates as requested to the Programme Board; and the Stewardship Board / Executive, and;
- (iv) Agreed that Keppie Massie support the Resource Review work, specifically, the analysis of changes to national policy on the funds and to undertake the stress testing of the City Deal model, and note that Lancashire County Council , via LCDL, will fund this element.

## **15. City Deal Reappraisal - Findings Report**

Ms B Joyce, Head of Strategic Development, Lancashire County Council presented a report (circulated) regarding a reappraisal undertaken to review progress of the City Deal including the governance arrangements, programmes of activity and monitoring arrangements.

**Resolved:** Following consideration of the report in Part II (Private and Confidential) the City Deal Stewardship Board and Executive:

- (i) Noted the review work undertaken to date.
- (ii) Noted Observers could already attend City Deal meetings and agreed to invite both UCLAN and Chorley Borough Council to attend future meetings as Observers.
- (iii) Requested that options for a development team approach to City Deal delivery be reviewed and that a report outlining the options is brought to the 21<sup>st</sup> March 2016 Combined City Deal meeting.
- (iv) Approved the establishment of a private sector critical friend group.
- (v) Request a 6 weekly top-line City Deal briefing be circulated to the members of the City Deal Stewardship Board and Executive.
- (vi) Noted the proposal for the Skills and Employment Working Group to form a permanent part of the implementation arrangements.
- (vii) Agreed that the HCA Liaison Group and Infrastructure Delivery Steering Group be merged.



- (viii) Agree that the Community Infrastructure working group be stood down;  
and
- (ix) Request that any potential changes to the Joint Advisory Committee Terms of Reference be brought to the 21<sup>st</sup> March 2016 Combined City Deal meeting for consideration.





## CITY DEAL

Preston, South Ribble & Lancashire

### **Preston, South Ribble and Lancashire City Deal Executive**

**Minutes of the Meeting held on Tuesday, 1st March, 2016 at 5.00 pm at the Cabinet Room 'B' - The Diamond Jubilee Room, County Hall, Preston**

#### **Present**

Jim Carter (Chair)

County Councillor Jennifer Mein    Councillor Margaret Smith  
Councillor Peter Rankin

#### **In Attendance**

Jo Ainsworth, Specialist Advisor: Finance, Programme Office, Lancashire County Council  
Beckie Joyce, Head of Strategic Development, Lancashire County Council  
Andy Milroy, Company Services Officer, Lancashire County Council  
Lorraine Norris, Chief Executive, Preston City Council  
Mike Nuttall, Chief Executive, South Ribble Borough Council  
Sarah Parry, Programme Manager City Deal, Lancashire County Council  
Sue Procter, Director Programmes and Project Management, Lancashire County Council  
Eddie Sutton, Director of Development and Corporate Services, Lancashire County Council

#### **1. Welcome and Apologies for Absence**

The Chair, Jim Carter, welcomed all to the meeting. Committee Member apologies for absence were presented from Malcolm McVicar. Observer apologies were presented from Deborah McLaughlin and Jo Turton with Eddie Sutton attending in place of Jo Turton.

#### **2. Declarations of Interest**

None

#### **Part II**

*At this point the City Deal Executive approved that the meeting move into Part II, Private and Confidential to consider the remaining items which contained exempt information provided in confidence as defined in the Freedom of Information Act 2000. It was considered that in all the circumstances of the case the public interest in maintaining the exemption outweighed the public interest in disclosing the information.*

### **3. Interim Findings on Potential Impact of Proposed Policy Changes on City Deal**

Eddie Sutton, Director of Development and Corporate Services, presented a private and confidential report (circulated) regarding the interim findings on the potential impact of proposed policy changes in relation to the City Deal.

The City Deal Executive considered the report prepared by officers and the City Deal external consultants, Keppie Massie, which assessed the potential impact of proposed policy changes, specifically in relation to the Infrastructure Delivery Fund. It was noted that a response to the Government consultation on the proposed policy changes was to be provided by 10<sup>th</sup> March 2016.

Following a discussion of the potential impact, it was agreed that officers co-ordinate a collective City Deal response and submit to Government by the deadline of 10<sup>th</sup> March 2016. It was further agreed to hold an additional special meeting of the City Deal Executive and Stewardship Board mid to late April 2016 to consider any further developments with regard to the proposed policy changes or further responses to Government consultation.

#### **Resolved:**

The City Deal Executive:

- (i) Expressed their views regarding the potential impact of the policy changes.
- (ii) Authorised officers to prepare a collective City Deal response, in consultation with all City Deal Stakeholders, for submission to Government by the 10<sup>th</sup> March 2016 deadline, and;
- (iii) Noted that an additional special meeting would be arranged mid to late April 2016 to consider any further developments with regard to the proposed policy changes or further responses to Government consultation.

### **4. Any Other Business**

Under Any Other Business, clarification was sought, and provided, regarding a recent housing planning application relating to the City Deal Masterplan.

### **5. Date of Next Meeting**

It was noted that the next scheduled Combined City Deal Executive and Stewardship Board meeting was to be held on Monday 21<sup>st</sup> March 2016, with an additional special meeting to be arranged for mid to late April 2016.

# Agenda Item 5

## Committee Member's Declaration of Interest in Proposed Transaction or Arrangement

### COMBINED CITY DEAL EXECUTIVE AND STEWARDSHIP BOARD

Name	
Date of Notification	
Date of Consideration of Item (i.e. date of Board meeting)	21.03.16
Item Number (if relevant)	
Description of Transaction	
<b>Nature of Interest</b>	





### CITY DEAL EXECUTIVE AND STEWARDSHIP BOARD – 21 MARCH 2016

**Preston, South Ribble and Lancashire City Deal:  
HCA Business and Disposal Plan (2016 – 2019) and Progress Update**

**Report Author: Stuart Sage, Homes and Communities Agency, Head of Area Lancashire and Cumbria and Debra Holroyd-Jones, Homes and Communities Agency, Area Manager Lancashire and Cumbria.**

**Appendix 1: HCA Business and Disposal Plan (2016- 2019)**

**Appendix 2: Progress Update for Quarter 3 (Oct – Dec 2015) including Delivery Milestones**

#### **1.0 Executive Summary**

1.1 This report seeks endorsement to the updated HCA Business and Disposal Plan (BDP) for the period 2016-19 and summarises the delivery progress made during year 2 of the City Deal (April 2015 – March 2016).

1.2 Significant progress has been made and developer partners are now in place on 5 of the 11 City Deal sites - 3 of which are already under construction.

1.3 This pace of delivery is set to continue in the new financial year with Brindle Road due to complete in Quarter 1 and two new schemes at Croston Road South and Eastway set to start delivering over 450 new homes.

1.4 To date the HCA has:

- Secured planning permission on 6 sites with consent for 2,671 homes
- Brought developers on board with capacity to deliver 1,159 new homes
- Completed delivery on the first 80 new homes

1.5 As a result of this activity, the HCA has been able to invest £7.6m of funding during year 2, bringing the total loan investment to £12.4m to date. The first HCA grant payment is forecast to be made in the new financial year.

1.6 This updated BDP (2016- 2019) has been prepared in accordance with the Stewardship Board Terms of Reference which state that the Board will: *“instruct, receive and endorse an annual City Deal Business and Disposal Plan”*. This is important to provide both the HCA and local partners with clear delivery milestones for the next 3 years.



## 2.0 Recommendation

2.1 The Stewardship Board and Executive are requested to:

2.1.1 Note the content of this report and the progress made in Year 2;

2.1.2 Endorse the updated HCA Business and Disposal Plan (2016-2019)

## 3.0 HCA Site Highlights 2015/16

3.1 Strong progress has been made by the HCA during year 2 (April 2015 – March 2016) with developer partners now in place on 5 of the 11 HCA City Deal sites including Cottam Hall, Whittingham, Brindle Road, Eastway and Croston Road South. 3 of these sites - Cottam Hall (Phases 1 and 2), Whittingham Hospital (Phase 1) and Brindle Road are already under construction, with the latter due to be completed in April 2016.

3.2 There have been a significant number of milestones achieved this year most notably:

### 3.3 Preston

- April 2015: Conditional legal agreements being prepared with Story Homes for Cottam Hall Phase 2 (283 homes) and Eastway (300 homes)
- May 2015: Conditional legal agreement with Story Homes in place for Cottam Hall (phase 2)
- June 2015: Whittingham Hospital Phase 1 (150 homes) commenced on site
- July 2015: Cottam Hall (phase 2) reserved matters application approved
- August 2015: Negotiations with developers on Whittingham Hospital Phase 2 (200)
- December 2015: Completion of the first dwelling at the Whittingham Hospital site
- January 2016: Start on site for Broughton Bypass
- January 2016: Disposal of Cottam Hall (phase 2) to Story Homes, receipt of £8.7(Del) and a start of 283 new homes
- February 2016: Conditional legal agreement in place with Story Homes on the Eastway site, this will result in a receipt of £14.2m (Del) and 300 new homes
- March 2016: Conditional legal agreement with Morris on Cottam Hall Phase 3, delivering 119 new homes





## 3.4 South Ribble

- September 2015: Altcar Lane (200 homes) Masterplan endorsed for public consultation by South Ribble Council planning committee
- October 2015: Altcar Lane Masterplan public consultation carried out
- November 2015: Conditional legal agreement in place for Croston Road South (175 homes)
- March 2016: Altcar Lane Masterplan going for endorsement by South Ribble Planning Committee
- March 2016: Outline planning permission granted on Croston Road North
- March 2016: Croston Road South (Millers) Reserved matters planning application going to Planning Committee

3.5 It is forecast that Croston Road South will commence on site in April 2016 delivering a further 175 new homes and the Eastway site will commence in June 2016 delivering 300 new homes.

3.6 Key outputs up to the end of year 2 include:

- 6 sites (made up of a number of phases) have secured planning permission with consent for 2,671 homes
- Of these six sites, developers are on board on five (made up of a number of phases) with a capacity to deliver 1,159 new homes
- There have been c80 housing completions to date

3.7 It is noted that the rate of completions (80) is marginally behind the forecasts included in the previous BDP (114) reflecting the actual build out rate of partners. We have factored this into future projections within the BDP (2016-19) to more accurately reflect market trends.

## 4.0 HCA City Deal Investment

4.1 Investment made via the City Deal is triggered by the disposal of HCA land and is paid from the receipts of HCA sites. Each disposal triggers a short term recoverable loan (12 months) which amounts up to baseline book values (as of March 2013). Amounts received above baseline book values will be invested as non-recoverable grant (capped at a total £37.5m).

4.2 Due to HCAs strong delivery in progressing disposals, HCA funding is being invested into the Deal in 15/16 as forecast.



# CITY DEAL

Preston, South Ribble & Lancashire

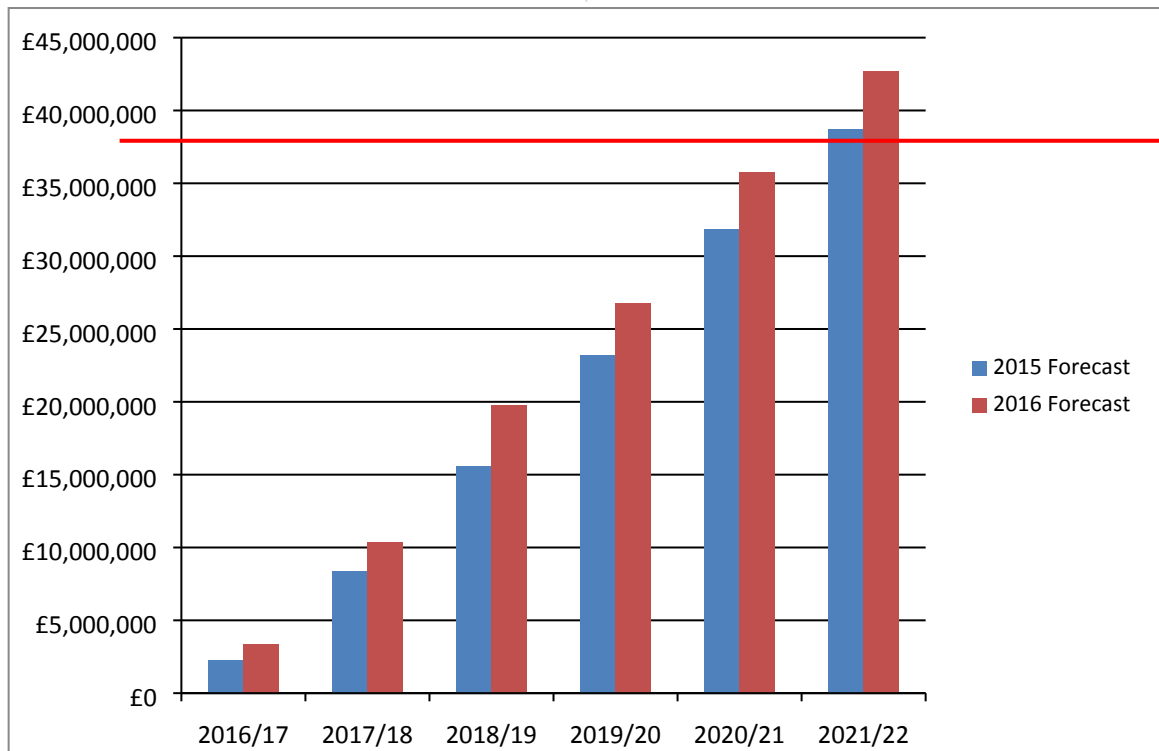
Total	Receipt	Loan (£)	Grant (£)	Total Payment (£)
2015/16	£ 5,191,900	£ 7,648,144	£-	£ 7,648,144
Total to 31.3.16	£ 6,465,795	£ 12,407,341	£-	£ 12,407,341

4.3 Loan payments of £7.6m have been paid to Lancashire County Council (LCC) in 2015/16, with a further £585,000 due to be paid in early April on completion of the Croston Road South deal. This will bring the total loan payments since the Deal was agreed to £12.9m.

4.4 Due to the continuing pace of delivery, it is projected that the HCA will make the first grant payment to City Deal partners next financial year. HCA is currently forecasting receipts of £8.6m which would trigger a loan payment of £4.9m and the first grant payment of £3.4m. Future payments to be made over the next three years are shown below and the full Deal forecast is detailed within the BDP in Appendix A.

	2016/17	2017/18	2018/19
Cash Receipts	£ 8,637,943	£ 12,761,812	£ 13,735,487
Loan payments	£ 4,942,295	£ 3,521,829	£ 3,703,262
Grant payments	£ 3,359,124	£ 6,978,395	£ 9,436,994
Total payment	£ 8,301,419	£ 10,500,224	£ 13,140,256

4.5 Graph 1 overleaf, shows the current forecast grant payments from the HCA. In line with original forecasts, the '£37.5m 'grant cap' will be met in 2021/22 albeit slightly ahead of forecast.



**Graph 1:** HCA cumulative grant investment into City Deal

## 5.0 Risks and Emerging Issues

- 5.1 The homes and investment from the HCA's 11 sites are fundamental to the successful delivery of this 10 year Deal. We are continuing to work with agents to ensure the dynamics of the local housing market are factored into our disposal activity and will undertake sensitivity testing to identify the potential implications of broader economic trends on our financial forecasting.
- 5.2 It is noted that new and emerging opportunities such as Direct Commissioning and Starter Homes may also present opportunities to maximise delivery on HCA sites.



# HCA Business and Disposal Plan

## Years 3, 4 and 5

### 2016/17, 2017/18 and 2018/19



**CITY DEAL**  
Preston, South Ribble & Lancashire

# HCA Business & Disposal Plan (2016 – 2019)

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## 1. Background

- 1.1 Introduction
- 1.2 HCA Approvals

## 2. HCA Delivery 2015/16

- 2.1 2015/16 Delivery Highlights
- 2.2 Emerging Risks and Issues

## 3. HCA Delivery Profile

- 3.1 Site Milestones

## 4. Finance

- 4.1 Contracted and Forecasted Receipts Table
- 4.2 Forecast Loan and Grant Table
- 4.3 Forecast Loan and Grant Payment Graphs

## 5. HCA City Deal Outputs

- 5.1 Total number of Housing unit consented for planning
- 5.2 Total number of Housing unit completions
- 5.3 Commercial floor space consented and Commercial floor space completed
- 5.5 Private Sector Investment (PSI) and Jobs accommodated

## 6. City Deal site plan

- 6.1 City Deal sites plan

## 1. Background

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### 1.1 Introduction

1.1.1 This Business & Disposal Plan (BDP) refresh is prepared by the HCA and is one of the key documents used to measure the performance of the Lancashire, Preston and South Ribble City Deal ('The Deal'). The BDP specifically monitors progress in relation to the HCA land portfolio included within the deal. This BDP refresh should be read in conjunction with the Infrastructure Delivery Plan (IDP), which monitors the infrastructure delivery element of the City Deal programme and is produced by Lancashire County Council (LCC).

1.1.2 There are 11 HCA sites included within the Deal, and this BDP refresh provides detailed site information, delivery timescales, a review of the milestones delivered in year, milestones for years 3, 4 and 5, risks and receipt forecasts. The BDP is a 'live' document and is continually reviewed through the monitoring arrangements that are in place. This document is formally updated on an annual basis.

1.1.3 Whilst the HCA retains full control of its land disposals and decisions, the Executive and Stewardship Board still remains a key part of the Deal's governance structure and a meeting of the Board can be called to review progress and question decisions if and when required.

1.1.4 The fundamental role of this BDP refresh is to provide:

- A brief update on the successful delivery in 2015/16
- Highlight any emerging issues
- Update the milestone information and investment forecasts for the 11 HCA sites.

1.1.5 All background site information etc. is contained within the original BDP 2015- 2018.

### 1.2 HCA Approvals

1.2.1 There is three year approval in place from the HCA Board for the BDP from June 2015. The next Board approval required for the City Deal BDP will be June 2018.

1.2.2 The BDP Refresh will be taken to the North West SMT on an annual basis for noting and will feed into the overall City Deal Infrastructure Delivery Plan.

## 2. HCA Delivery 2015/16

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### 2.1 2015/16 Delivery Highlights

The HCA prepared the initial BDP at the start of year 1 (2014/15), which committed to a number of milestones to be delivered for the 11 HCA City Deal sites. Progress against those milestones has been excellent and in some cases milestones from future years have been expedited into 2014/15.

Given the widespread support and focus on this Deal (both internally within the HCA and externally with partners) it is critical that this good performance on delivery is maintained on all the sites, in accordance with the revised programme of milestones contained in this new three year BDP.

In 2015/16 key physical milestones included:

- 6 sites (made up of a number of phases) have secured planning permission with consent for 2,671 homes
- Of these six sites, developers are on board on five (made up of a number of phases) with a capacity to deliver 1,159 new homes
- There have been c80 housing completions to date

Date	Milestone
April 2015	<ul style="list-style-type: none"><li>• Conditional legal agreements being prepared with Story Homes for Cottam Hall Phase 2 (283 homes) and Eastway (300 homes)</li></ul>
May 2015	<ul style="list-style-type: none"><li>• Conditional legal agreement with Story Homes in place for Cottam Hall (phase 2)</li></ul>
June 2015	<ul style="list-style-type: none"><li>• Whittingham Hospital Phase 1 (150 homes) commenced on site</li></ul>
July 2015	<ul style="list-style-type: none"><li>• Cottam Hall (phase 2) reserved matters application approved</li></ul>
August 2015	<ul style="list-style-type: none"><li>• Negotiations with developers on Whittingham Hospital Phase 2 (200)</li></ul>
September 2015	<ul style="list-style-type: none"><li>• Altcar Lane (200 homes) Masterplan endorsed for public consultation by South Ribble Council planning committee</li></ul>
October 2015	<ul style="list-style-type: none"><li>• Altcar Lane Masterplan public consultation carried out</li></ul>
November 2015	<ul style="list-style-type: none"><li>• Conditional legal agreement in place for Croston Road South (175 homes)</li></ul>



Date	Milestone
December 2015	<ul style="list-style-type: none"> <li>Completion of the first dwelling at the Whittingham Hospital site</li> </ul>
January 2016	<ul style="list-style-type: none"> <li>Start on site for Broughton Bypass</li> <li>Disposal of Cottam Hall (phase 2) to Story Homes, receipt of £8.7(DEL) and a start of 283 new homes</li> </ul>
February 2016	<ul style="list-style-type: none"> <li>Conditional legal agreement in place with Story Homes on the Eastway site, this will result in a receipt of £14.2m (DEL) and 300 new homes</li> </ul>
March 2016	<ul style="list-style-type: none"> <li>Conditional legal agreement with developer on Cottam Hall Phase 3, delivering 119 new homes.</li> <li>Altcar Lane Masterplan endorsed by South Ribble Planning Committee</li> <li>Outline planning permission granted on Croston Road North</li> <li>Croston Road South (Millers) Reserved matters planning application granted</li> </ul>

As a result of this pace on delivery, HCA made the following financial investment into the Deal in 2015/16:

	Receipt	Loan (£)	Grant (£)	Total Payment (£)
<b>2015/16</b>	<b>£ 5,191,900</b>	<b>£ 7,648,144</b>	<b>£-</b>	<b>£ 7,648,144</b>
<b>To 31.3.16</b>	<b>£ 6,465,795</b>	<b>£ 12,407,341</b>	<b>£-</b>	<b>£ 12,407,341</b>

Due to the continuing pace of delivery, it is forecast that the HCA will make the first grant payment next financial year (2016/17). A full breakdown of the forecast HCA financial contribution is included in 4.2 on page 11.

It is noted that the rate of completions (80) is marginally behind the forecasts included in the previous BDP (114) reflecting the actual build out rate of partners. We have factored this into future projections within the BDP (2016-19) to more accurately reflect market trends.

## **2.2 Emerging Risks and Issues**

### **Financial**

2.2.1 Following the Spending Review in November 2015, there are a number of national policy changes proposed which could potentially impact on the City Deal. A resource review is being undertaken (by the City Deal Team) to fully understand how these changes (specifically New Homes Bonus, Community Infrastructure Levy (CIL), Starter Homes and Direct Commissioning) could impact on the current deal structure and/ or assist future delivery. The outcomes and recommendations of this work are due in April 2016.

### **Risk**

2.2.2 The homes and investment from the HCA's 11 sites are fundamental to the successful delivery of this 10 year Deal. We are continuing to work with agents to ensure the dynamics of the local housing market are factored into our disposal activity and will undertake sensitivity testing to identify the potential implications of broader economic trends on our financial forecasting.

2.2.3 It is noted that new and emerging opportunities such as Direct Commissioning and Starter Homes may also present opportunities to maximise delivery on HCA sites.

### 3 HCA Delivery Profile

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#### 3.1 Site Milestones

3.1.1 The key milestones for the disposal of HCA assets are monitored using the following headings:

1. Pre-Application work , including stakeholder engagement
2. Pre-Submission technical workshop,
3. Master-planning & options analysis
4. Outline Planning Application Submitted
5. Outline Planning Application Approved
6. Section 106 Signed/Planning Consent Issued
7. Site Marketing Commenced
8. Preferred Developer Selected (HCA Approval)
9. Conditional Legal Agreement
10. Reserved Matters Application Approved
11. Unconditional contract
12. Pre Commencement Ecological Mitigation/Site Infrastructure Works
13. Start On Site
14. First Housing Completion
15. Phase Completion
16. Other

3.1.2 The forecast delivery milestones for the 11 HCA assets are included in the following table. The table shows forecasts as of the previous BDP (2015/16) and the current forecast for each site – see below:

<b>Cottam Hall Phase 3</b>	2015/16		10		12	13		14							Forecast in 2015/16 BDP
	2016/17		10	12	13			14							Revised forecast in current BDP

Site		Year 3 2016/17				Year 4 2017/18				Year 5 2018/19			
Cottam Hall Site K	2015/16												
	2016/17												
Cottam Hall Phase 2	2015/16	13											
	2016/17		14										
Cottam Hall Phase 3	2015/16		10		12	13		14					
	2016/17		10	12	13			14					
Cottam Hall Phase 4	2015/16			7			8	9					
	2016/17								7			8	9
Land at Eastway Resi.	2015/16		13		14								
	2016/17			13		14							
Land at Eastway Com	2015/16												
	2016/17		11			10		13				15	
Preston East EZ	2015/16			3					1				
	2016/17					7			8			11	
Preston East Sect. D	2015/16			3					1				
	2016/17	8		11			10		13				
Cottam Brickworks	2015/16				13								
	2016/17				13								
Whittingham Phase 1	2015/16												
	2016/17												
Whittingham Phase 2	2015/16	10	13		14								
	2016/17	8	9		10	13		14					
Whittingham Phase 3	2015/16			7			8		9				
	2016/17					7		8		9	10	13	
Whittingham Comm.	2015/16												
	2016/17	7			8	9		10	13			15	
Pickering's Farm	2015/16	5	6	12		13		14					
	2016/17	16	3	3	4	5	7	8	9		10		13
Croston Road South	2015/16	13		14									
	2016/17	13		14									
Croston Road North 1	2015/16		8	9		10	12	13					
	2016/17	7			8	9		10	12	13		14	
Croston Road North 2	2015/16				7			8					
	2016/17	7			8	9		10	12	13		14	
Altcar Lane	2015/16	5	6	7			8	9					
	2016/17	4	5	6	7	8	9		10	13		14	
Brindle Road	2015/16	15											
	2016/17	15											
Walton Park Link	2015/16	13		14									
	2016/17		13		14								

Table 1: HCA site milestones for 2016/17 to 2018/19

## 4. Finances

### 4.1 Contracted and Forecasted Receipts Table

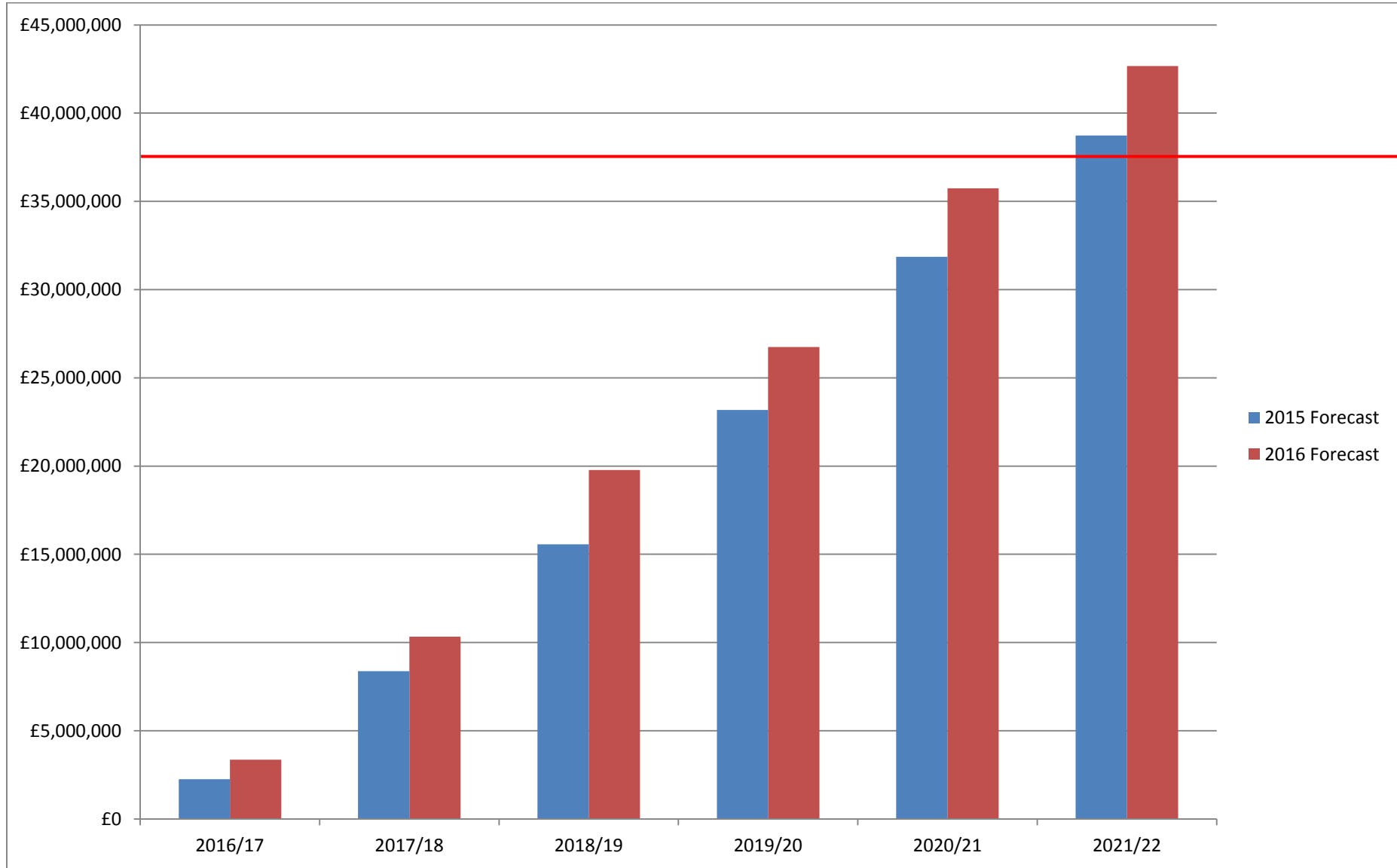
Site Name	Receipt type	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024+	All Years	Total
Cottam Hall	Contracted	£ -	£ 370,495	£ 527,888	£ 1,217,622	£ 920,762	£ 214,833	£ -	£ -	£ -	£ -	£ -	£ -	£ 3,251,600	£ 35,374,473
	Forecast	£ -	£ -	£ 2,889,955	£ 2,572,421	£ 2,625,000	£ 2,327,000	£ 1,806,250	£ 3,696,250	£ 5,231,250	£ 5,071,250	£ 3,890,000	£ 2,013,497	£ 32,122,873	
Land at Eastway, Broughton	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 16,377,257
	Forecast	£ -	£ -	£ -	£ 3,705,000	£ 2,228,000	£ 2,000,000	£ 2,000,000	£ 2,500,000	£ 3,144,257	£ 500,000	£ 300,000	£ -	£ 16,377,257	
Preston East EA (Break even cost)	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 1,685,854
	Forecast	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 1,685,854	
Cottam Brickworks (Nil contribution)	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
	Forecast	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	
Whittingham Hospital (Nil contribution)	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
	Forecast	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	
Pickerings Farm (Cent. Lancs. Village)	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 10,395,000
	Forecast	£ -	£ -	£ -	£ -	£ -	£ 519,750	£ 1,975,050	£ 1,975,050	£ 1,975,050	£ 1,975,050	£ 1,975,050	£ -	£ 10,395,000	
Croston Road South, Farington	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 5,529,000
	Forecast	£ -	£ -	£ -	£ 552,900	£ 2,488,050	£ 2,488,050	£ -	£ -	£ -	£ -	£ -	£ -	£ 5,529,000	
Croston Road North, Farington	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 14,000,000
	Forecast	£ -	£ -	£ -	£ -	£ 3,000,000	£ 3,000,000	£ 3,000,000	£ 3,000,000	£ 2,000,000	£ -	£ -	£ -	£ 14,000,000	
Altcar Lane, Leyland	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 6,020,000
	Forecast	£ -	£ -	£ -	£ -	£ 1,500,000	£ 1,500,000	£ 1,500,000	£ 1,520,000	£ -	£ -	£ -	£ -	£ 6,020,000	
Brindle Road, Bamber Bridge	Contracted	£ 163,400	£ 740,000	£ 1,774,057	£ 590,000	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 3,267,457	£ 3,267,457
	Forecast	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	
Walton Park Link Road (Nil contribution)	Contracted	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
	Forecast	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	
<b>Totals</b>		<b>£ 163,400</b>	<b>£ 1,110,495</b>	<b>£ 5,191,900</b>	<b>£ 8,637,943</b>	<b>£ 12,761,812</b>	<b>£ 13,735,487</b>	<b>£ 10,281,300</b>	<b>£ 12,691,300</b>	<b>£ 12,350,557</b>	<b>£ 7,546,300</b>	<b>£ 6,165,050</b>	<b>£ 2,013,497</b>	<b>£ 92,649,041</b>	<b>£ 92,649,041</b>

## 4.2 Forecast Loan and Grant Table

Site Name	Payment	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024+	All Years	Total
Cottam Hall	Loan	£ -	£ 1,995,197	£ 7,648,144	£ 3,000,000	£ -	£ -	£ 3,974,392	£ 6,941,109	£ 3,993,043	£ -	£ -	£ 227,413	£ 27,779,298	£ 30,051,933
	Grant	£ -	£ -	£ -	£ 507,209	£ 512,361	£ 1,253,065	£ -	£ -	£ -	£ -	£ -	£ -	£ 2,272,635	
Land at Eastway, Broughton	Loan	£ -	£ -	£ -	£ 1,357,085	£ -	£ -	£ -	£ -	£ 183,778	£ -	£ -	£ -	£ 1,540,863	£ 15,561,035
	Grant	£ -	£ -	£ -	£ 2,347,915	£ 2,228,000	£ 2,000,000	£ 2,000,000	£ 2,500,000	£ 2,944,257	£ -	£ -	£ -	£ 14,020,172	
Preston East EA (Break even cost)	Loan	£ -	£ -	£ -	£ -	£ -	£ 1,685,854	£ -	£ -	£ -	£ -	£ -	£ -	£ 1,685,854	£ 1,685,854
	Grant	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	
Cottam Brickworks (Nil contribution)	Loan	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
	Grant	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
Whittingham Hospital (Nil contribution)	Loan	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
	Grant	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
Pickerings Farm (Cent. Lancs. Village)	Loan	£ -	£ -	£ -	£ -	£ -	£ 2,017,408	£ -	£ -	£ -	£ -	£ -	£ -	£ 2,017,408	£ 6,444,900
	Grant	£ -	£ -	£ -	£ -	£ -	£ -	£ 477,392	£ 1,975,050	£ 1,975,050	£ -	£ -	£ -	£ 4,427,492	
Croston Road South, Farington	Loan	£ -	£ -	£ -	£ 585,210	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 585,210	£ 5,529,000
	Grant	£ -	£ -	£ -	£ -	£ 2,455,740	£ 2,488,050	£ -	£ -	£ -	£ -	£ -	£ -	£ 4,943,790	
Croston Road North, Farington	Loan	£ -	£ -	£ -	£ -	£ 1,217,708	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 1,217,708	£ 14,000,002
	Grant	£ -	£ -	£ -	£ -	£ 1,782,294	£ 3,000,000	£ 3,000,000	£ 3,000,000	£ 2,000,000	£ -	£ -	£ -	£ 12,782,294	
Altcar Lane, Leyland	Loan	£ -	£ -	£ -	£ -	£ 2,304,121	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 2,304,121	£ 6,020,000
	Grant	£ -	£ -	£ -	£ -	£ -	£ 695,879	£ 1,500,000	£ 1,520,000	£ -	£ -	£ -	£ -	£ 3,715,879	
Brindle Road, Bamber Bridge	Loan	£ -	£ 2,764,000	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 2,764,000	£ 3,268,000
	Grant	£ -	£ -	£ -	£ 504,000	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 504,000	
Walton Park Link Road (Nil contribution)	Loan	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
	Grant	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
<b>Total Loan</b>		£ -	£ 4,759,197	£ 7,648,144	£ 4,942,295	£ 3,521,829	£ 3,703,262	£ 3,974,392	£ 6,941,109	£ 4,176,821	£ -	£ -	£ 227,413	£ 39,894,462	£ 82,560,724
<b>Total Grant</b>		£ -	£ -	£ -	£ 3,359,124	£ 6,978,395	£ 9,436,994	£ 6,977,392	£ 8,995,050	£ 6,919,307	£ -	£ -	£ -	£ 42,666,262	

- The current forecast shows the grant payable will reach the 'cap' of £37.5m in year 2021/22

### 4.3 Forecast Loan and Grant Payment Graphs



- The current forecast reflects that the “grant cap” of £37.5m is still forecast to be met in 2012/22, although at a quicker rate.

## 5. HCA City Deal Outputs

The following tables reflect the current forecast outputs on the HCA sites.

### 5.1 Total number of Housing unit consented for outline planning

Site		Actual 31.3.15	Year 3 16/17	Year 4 17/18	Year 5 18/19	Year 6 19/20	Year 7 20/21	Year 8 21/22	Year 9 22/23	Yr. 10 23/24	Yr.10+ 2024+	Total
Cottam Hall	2015/16	1,100										1,100
	2016/17	1,100										1,100
Land at Eastway	2015/16	300										300
	2016/17	300										300
Preston East EA	2015/16	N.A.										N.A.
	2016/17	N.A.										N.A.
Cottam Brickworks	2015/16	N.A.										0
	2016/17	N.A.										0
Whittingham	2015/16	650										650
	2016/17	650										650
Pickering's Farm	2015/16		297									297
	2016/17			297								297
Croston Road South	2015/16	175										175
	2016/17	175										175
Croston Road North	2015/16	400										400
	2016/17	400										400
Altcar Lane	2015/16		172									172
	2016/17		200									200
Brindle Road	2015/16	46										46
	2016/17	46										46
Walton Park Link	2015/16	N.A.										N.A.
	2016/17	N.A.										N.A.
Total	2015/16	2,671	469									3,140
	2016/17	2,671	200	297								3,168



## 5.2 Total number of Housing unit completions

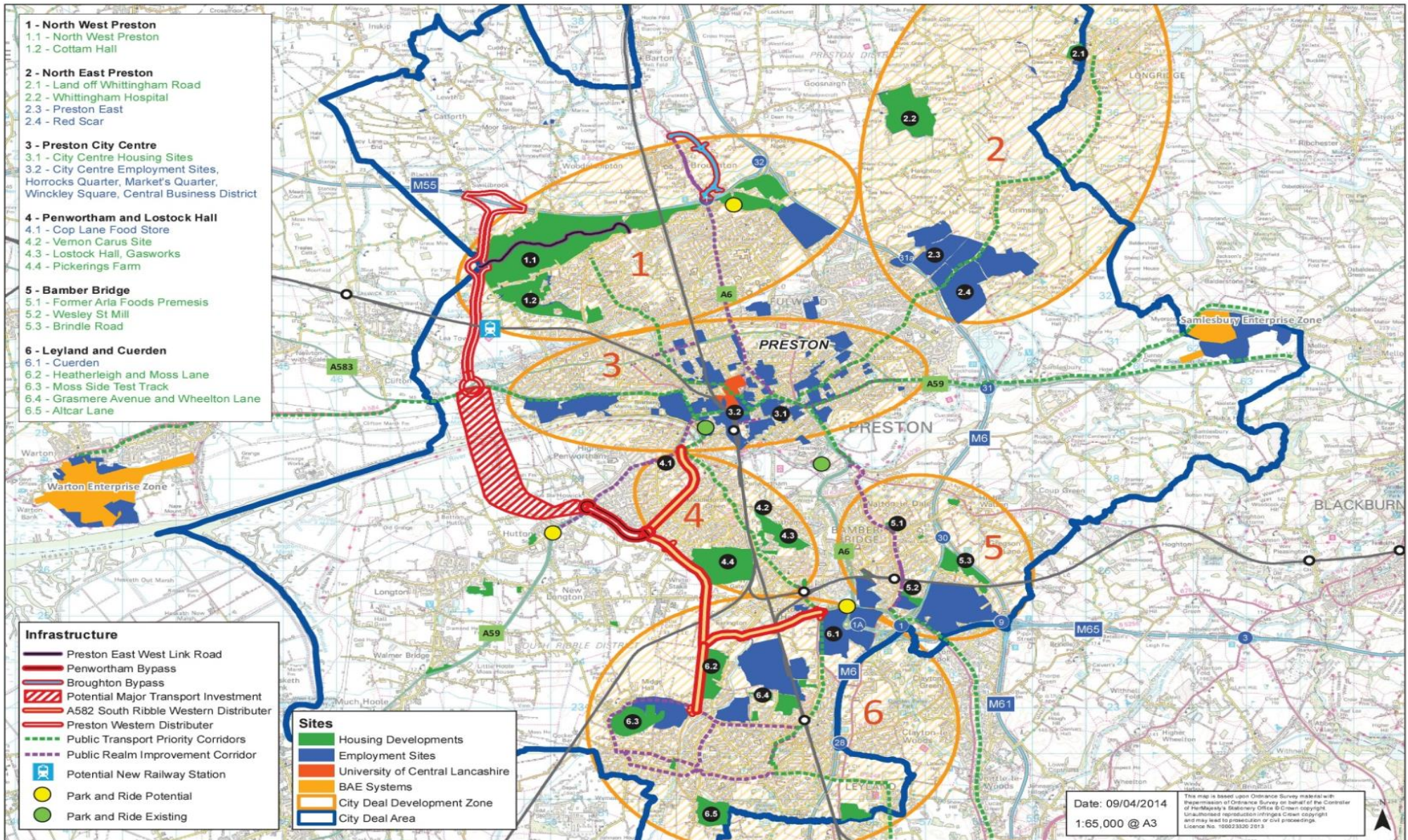
Site <sup>1</sup>		Actual 31.3.16	Year 3 16/17	Year 4 17/18	Year 5 18/19	Year 6 19/20	Year 7 20/21	Year 8 21/22	Year 9 22/23	Yr. 10 23/24	Yr.10+ 2024+	Total
Cottam Hall	2015/16	64	96	96	96	91	96	95	96	301	-	1,031
	2016/17	30	52	96	96	96	96	96	96	96	346	1,100
Land at Eastway	2015/16		30	30	30	30	30	30	30	90		300
	2016/17		10	20	30	30	30	30	30	30	90	300
Preston East EA	2015/16	N.A.										0
	2016/17	N.A.										0
Cottam Brickworks	2015/16	N.A.										0
	2016/17	N.A.										0
Whittingham	2015/16	8	32	64	64	94	64	64	72	188		650
	2016/17	6	32	64	64	64	64	64	64	64	164	650
Pickering's Farm	2015/16			50	50	50	60	50	47			297
	2016/17					32	32	32	32	32	137	297
Croston Road South	2015/16		34	34	34	38						140
	2016/17		16	32	32	32	32	31				175
Croston Road North	2015/16			24	32	32	32	32	100	148		400
	2016/17				64	64	64	64	64	64	16	400
Altcar Lane	2015/16				32	32	32	32	32	12		172
	2016/17				32	32	32	32	32	32	8	200
Brindle Road	2015/16	42	4									46
	2016/17	42	4									46
Walton Park Link	2015/16	N.A.										0
	2016/17	N.A.										0
Total	2015/16	114	196	298	338	367	314	303	377	739	0	3,036
	2016/17	78	114	212	318	350	350	349	318	318	761	3,168
Cumulative Total	2015/16	114	310	608	946	1,313	1,627	1,930	2,307	3,046	3,046	3,046
	2016/17	78	192	404	722	1,072	1,422	1,771	2,089	2,407	3,168	3,168

<sup>1</sup> Where house completions are greater than 32, multiple phases are on site (e.g. 64 units at Whittingham is 2 phases, 96 units at Cottam Hall is 3 phases)



## 6. City Deal site plan

### 6.1 City Deal sites plan





<b>Project Status Report</b>		To	City Deal Stewardship Board - HCA Sites Update, Year 2, Quarter 3, October - December 2015		
		Project/Programme Name	Preston, South Ribble and Lancashire City Deal		
		Report Author	Stuart Sage / Debra Holroyd-Jones		

**Management Summary**

Project No.	Projects	Lead HCA Officer	Previous RAG	Current RAG	Direction of Travel Rag	Q3 Progress Statement/Comments	Q4 Milestone / Forward Looking Issues and Mitigation
<b>HCA City Deal Sites</b>							
1	COTTAM BRICKWORKS	Nick Alderson	Yellow	Yellow	Green	S106 discussions still underway.	Planning consent issued once S106 finalised.
2	LAND AT EASTWAY, BROUGHTON	Martin Reynolds and Mark Phillips	Yellow	Green	Green	Internal HCA approval for the commercial land deal sought. Residential land - Conditional legal agreement with developer moved to Q4	Residential land - Reserved matters permission due in Q4.
3	COTTAM HALL	Mark Phillips	Green	Green	Green	Pre commencement ecological works were completed in Q2 ahead of schedule. Preferred developer for phase 3 selected in Q3 as per milestone.	Phase 2 will start on site in Q4 as per milestone. Phase 3 - Conditional legal agreement with developer will happen in Q4 as per milestone.
4	WHITTINGHAM HOSPITAL	Mark Vaughan	Yellow	Yellow	Green	Ongoing discussions with developer on phase 2 due to abnormalities on site / s106 to be reviewed. Revised bid from developer due by end of 2015/16.	First housing completion due in Q4. Un-conditional legal agreement for phase 2 now due in Q1 2016/17.
5	PICKERINGS FARM	Nick Alderson	Yellow	Yellow	Yellow	Timescales have changed due to legal discussions regarding the land deal/collaboration agreement between HCA and Taylor Wimpey and the road alignment/design matters. Meetings scheduled to discuss/agree road design in Q4.	Legal agreements now due in Q1 of 2016/17. Meetings related to the road are to take place (including first Steering Group meeting) in Q4.
6	ALTCAR LANE	Debra Holroyd-Jones	Green	Green	Green	Wider site masterplan consultation held in Oct-Nov.	Masterplan to be endorsed at SRBC Planning Committee in Q4 (23rd March). Outline application to be submitted in Q1 2016/17
7	HEATHERLEIGH AND MOSS LANE (Croston Road North)	Nick Cumberland	Yellow	Yellow	Green	S106 very near completion - Meetings held between all parties to finalise S106.	Finalise S106 and start site marketing preparation for phase 1/2.
8	HEATHERLEIGH AND MOSS LANE (Croston Road South)	Nick Alderson	Green	Green	Green	Reserved matters application submitted.	Reserved matters permission due in Q4 (23rd March) triggering unconditional deal with the developer.
9	HOSPITAL INN CROSSING (Brindle Road)	Mark Vaughan	Green	Green	Green	Continue build out.	Continue build out.
10	WALTON PARK LINK ROAD	Mark Vaughan	Green	Green	Green	Final negotiations being held between Bovis and National Grid.	Final negotiations being held between Bovis and National Grid.
11	NORTH WEST PRESTON EA	Martin Reynolds	Green	Green	Green	Milestones met earlier in the year.	





## City Deal Executive and Stewardship Board – 21<sup>st</sup> March 2016

### City Deal Implementation Update

**Report Author: Sarah Parry, City Deal Programme Manager,**  
[Sarah.parry@lancashire.gov.uk](mailto:Sarah.parry@lancashire.gov.uk).

#### Executive Summary

The purpose of this report is to update the City Deal Executive / Stewardship Board on the delivery and implementation of the City Deal, which includes the following:

- a. Year Two, Quarter Three (Sept – Dec 15) Monitoring Report
- b. Year Two, Quarter Three (Sept – Dec 15) Finance Monitoring Report

#### Recommendation

The City Deal Executive and Stewardship Board are requested to:

- a. Note the progress made on delivering the City Deal Infrastructure Delivery Plan during Year Two, Quarter Three.
- b. Note the City Deal 2015/16 Quarter Three Finance Monitoring Report.

#### Background

- a. Infrastructure Delivery Plan 2015/16 – Quarter 3 Project Status Report – Annex 1

The Executive / Stewardship Board will be aware that project monitoring is reported on a quarterly basis. A detailed project monitoring report is attached and shows the progress made between September – December 2015, which includes:-

- **Broughton Bypass** – Business Case approved, Contract awarded, land accessed, on target for start on site in January 2016.
- **Preston Western Distributor and E/W Link Road** – Procurement process for early contractor involvement underway, land negotiations ongoing – planning application now expected to be submitted in Q1 Year 3.
- **A582 SRWD Dualling** – Land and property negotiations commenced
- **Penwortham Bypass** – Detailed design ongoing, land purchase agreed with Lancashire Constabulary.
- **Fishergate Central** – Phase 2a complete and outline business case for phase 2b and 3 approved by LEP Board – Oct 15.
- **Worden Park Improvements** – Scheme complete.



# CITY DEAL

Preston, South Ribble & Lancashire

The monitoring report highlights where schemes have slipped or are predicted to slip. A number of these relate to the various priority corridors/local centres and some of the community infrastructure projects.

In addition, the monitoring report highlights issues in relation to the Pickerings Farm Link Road and the Cuerden Strategic Site Road Infrastructure, consequently resources are focussing on these two schemes in order to progress them.

b. Finance Monitoring Report 2015/16 – Quarter Three – Annex 2

The Board will be aware that the dynamic nature of the City Deal means that the funding model will inevitably change on an ongoing basis, and these changes are reported in Annex 2, the quarterly finance monitoring reports. The monitoring report is attached covering the period 1<sup>st</sup> September – 31<sup>st</sup> December, 2015.



**CITY DEAL**  
 Preston, South Ribble & Lancashire

Year 2, Quarter 3 Project  
 Status Report



PRESTON, SOUTH RIBBLE AND LANCASHIRE CITY DEAL

Highways & Transport Infrastructure Quarterly Monitoring Report

To	City Deal Executive	Programme Manager	Sarah Parry
Project/Programme Name	Preston, South Ribble and Lancashire City Deal	Reporting Period	Quarter 3 - 1 <sup>st</sup> Oct 2015 - 31st December 2015

ZONE	DEVELOPMENT	SCHEME	LEAD OFFICERS	MILESTONE	Actual Progress				BAG Budget			KEY DELIVERABLES ACHIEVED THIS QUARTER - YEAR 2, QUARTER 3	SUMMARY STATEMENT THIS QUARTER - YEAR 2, QUARTER 3 (please include whether the scheme is on programme and on budget. Where there are issues including slippage, please state how this will be addressed)	KEY DELIVERABLES/MILESTONES PLANNED FOR NEXT QUARTER - YEAR 2, QUARTER 4		
					QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ACTUAL RAG FOR QUARTER 2	ACTUAL RAG FOR QUARTER 3	PREDICTED RAG FOR QUARTER 4					
Zone 1 - North West Preston	Highways and Transport Hubs	Broughton Bypass	Martin Galloway	Business Case	Full Business Case approved			12				Business Case approved at TIL 02/10/15 & LEP Board 06/10/15	Scheme on track with targets achieved.	Start on site with a formal ground breaking ceremony		
				Land Assembly	Land Access under CPO powers (after inquiry)			9				Cabinet Member approval to accept tender given 10/11/15				
				Procurement	10 - Construction drawings completed and contract tendered 11- Construction contract awarded		10	11				Access to land obtained 07/12/15 Contract awarded				
				Works	Start on site				13							
	Highways and Transport Hubs	PWD	Phil Wilson	Plan	Detailed Design Preparation								DMS Approval for ECI Appointment Procurement process started to appoint ECI	Overall good progress East West Link Road design review (AECOM) report delayed till Q4. impact on submission of Planning application which will now be in Y3 Q1 .	Appointment of ECI Ongoing land negotiations Public Consultation to take place Business Case preparation progressing	
				Planning Application	Outline Design agreed (Planning Application Submission)				3							
				Business Case	Major scheme Business Case prepared and submitted							Ongoing discussions re land negotiations				
				Land Assembly	Commencement of Land and Property negotiation	7						Ongoing preparation work for Public Consultation in Quarter 4.				
	Highways and Transport Hubs	East West Link	Phil Wilson	Plan	Outline Design agreed (Planning Application Submission)				3				DMS Approval for ECI Appointment Procurement process started to appoint ECI	Overall good progress East West Link Road design review (AECOM) report delayed till Q4. impact on submission of Planning application which will now be in Y3 Q1 .	Appointment of ECI Ongoing land negotiations Public Consultation to take place	
				Planning Application	Detailed Design submitted and determined											
Land Assembly				Land negotiations/land assembly							Ongoing discussions re land negotiations					
Procurement				Contract drawn up and tendered							Ongoing preparation work for Public Consultation in Quarter 4					
Highways and Transport Hubs	Cottam Parkway	Phil Wilson	Plan	Concept Design and Consultation			1					None	Positive relations established with Network Rail and discussions regarding the principles of the station location and operation are positive and ongoing. Concept Design stage not reached at this point due to a lack of capacity to prioritise the project. No impact on long term programme delivery	With concept design delayed, preparation of Outline Business Case will not start in Q4. Project timeline to be reviewed and reported on in the new Business Plan (2016 - 2019)		
			Business Case	Outline Business Case for funding submitted												
Public Transport and Priority Corridor/Local Centres	Broughton /Fulwood North	Martin Galloway	Plan	1 - Concept Design and Consultation 2 - Concept Design approved 3 - Outline Design agreed (Planning Application Submission)	1 - 2		3					Outline design finalised and presented at Public Engagement Event 12/12/15	Submission of planning application delayed due to a lack of capacity.	Public Engagement event results being analysed Planning application submission (March 2016)		
			Plan	Concept Design and Consultation												
			Plan	Concept Design and Consultation												
			Plan	Concept Design and Consultation												
Public Transport and Priority Corridor/Local Centres	NW Preston/Cottam/Ingol	Phil Wilson	Plan	No activity or milestones identified this year								N/A	N/A	N/A		
			Plan	No activity or milestones identified this year									N/A	N/A	N/A	
			Plan	No activity or milestones identified this year										N/A	N/A	N/A
			Plan	No activity or milestones identified this year										N/A	N/A	N/A
Zone 2 - North East Preston	Public Transport and Priority Corridor/Local Centres	Longridge/Grimsargh	Phil Wilson	Plan	Concept Design and Consultation				1			Desktop study to identify issues and options underway		Consultation on concept design slipped to Yr 3 Q3 to reflect competing resource priorities		
				Plan	International design competition										Further engagement with Historic England and 20th Century Society will continue	
Zone 3 - Preston City Centre	Highways and Transport Hubs	Preston Bus Station and Multi Storey Car Park	Andrew Barrow/ Jason Homan	Plan	Outline Design agreed (Planning Application Submission)			3				None	Before the development of the Youth Zone can take place. Bus Station concourse refurbishment and creation of the new Public Realm space on the western side will need to be accomplished. However it requires further design development and stakeholder engagement/consultation is taking place with Historic England and 20th Century Society before planning and listed building consent applications can be submitted	Further development work on the costs of the overall scheme to allow a more robust comparison with original budgets to be made ahead of the planning and listed building applications being submitted in April 2016		
				Planning Application	Outline Design agreed (Planning Application Submission)			3							Preparation and administration of a tender process to seek specialist structural repair contractor to undertake repair and refurbishment of the car park	
	Public Transport and Priority Corridor/Local Centres	Fishergate Central Gateway	Phil Wilson	Plan	1 - Concept Design and Consultation 2 - Concept Design approved				Phase3: 1 - 2				Phase 2A completed in Nov 2015 Phases 2 and 3 - Outline Business Case approved by LEP Board in Oct 2015	Overall good progress	Phase 3 - Concept design, consultation and approval slipped to Y3 Q1 due to competing priorities and resourcing issues. Phase 2b to complete ahead of schedule in Year 3 Q2	
				Business Case	4 - Outline Business Case for funding submitted 5 - Outline Business Case for funding approved			Phase 2 & Phase 3: 4 - 5								
				Works	Phase 2 :Construction start on site											
	Public Transport and Priority Corridor/Local Centres	PWD to Sarnesbury	Phil Wilson	Plan	1 - Concept Design and Consultation 2 - Concept Design approved 3 - Outline Design agreed (Planning Application Submission)	1	2	3					Outline design agreed	Agreed at CD Exec on 8/1/2016 to bring forward start on site to February 2016. Due to procurement timescales work on site now set to start during Y3 Q1.		
				Procurement	10 - Construction drawings completed and contract tendered 11- Construction contract awarded				10 - 11							
				Works	Start on site				13							
	Public Transport and Priority Corridor/Local Centres	Winckley Square TH	Chris Hayward/Nigel Roberts	Planning Application	3.Outline Design 6.Planning Application determined		3/6						None	Scheme slipped to align works with completion of Fishergate phase 2.	Contract tendered and awarded	
				Business Case	Outline Business Case for funding approved	5										
Land Assembly				12.Full Business Case approved		12										
Procurement				10.Construction drawings completed and contract tendered 11.Construction contract awarded		Phase 1 : 10-11										
Works				13 Start on site 14. Scheme complete			Phase 1: 13-14									
Highways and Transport Hubs	Penwortham Bypass	Phil Wilson	Plan	Concept Design preparation and Approval								Work ongoing for detail design in all areas including ecological and environmental surveys	Progressing well and on target No issues identified	Land negotiations to continue Preparation for Public consultation		
			Land Assembly	Commencement of Land and Property negotiation												
Highways and Transport Hubs	Stanfield Roundabout	Phil Wilson	Works	Scheme completed		14							Scheme complete			



Zone 4 - Penwortham & Lostock Hall	Highways and Transport Hubs	Golden Way South	Phil Wilson	Works	13 - Start on site 14 - Scheme completed	13		14					None	Construction work restarted after delay due to land issues which have now been resolved and work is progressing well.	Scheme completion in Q4
	Highways and Transport Hubs	Tank Roundabout	Phil Wilson	Works	Start on site		13						Ongoing construction work	Progressing well	Continued construction works ongoing
	Highways and Transport Hubs	Croston Road Roundabout	Phil Wilson	Works	Start on site								Scheme reprogrammed at January 2016 Exec/Stewardship Board to delay this scheme to a later date (tbc) and bring forward the Pope Lane scheme		
	Highways and Transport Hubs	A582 SRWD Dualling	Phil Wilson	Plan	Concept Design approved		2						Land and property negotiations commenced	Overall good progress	Ongoing design
				Land Assembly	Commencement of Land and Property negotiation			7						No issues or risks identified	Land negotiations to continue
	Highways and Transport Hubs	Pickering's Farm Link Road	Phil Wilson	Plan	2 - Concept Design approved 3 - Outline Design agreed (Planning Application Submission)			2	3				None	Concept Design was not approved in Q3, this is anticipated to happen in Y3 Q1 due to ongoing discussions on scheme objectives, transport modelling exercise and design exercise to consider options for bridging West Coast Main Line.	Agree alignment for Pickering's Farm Link Road and engineering solution and funding for Bee Lane Bridge.  Commence land negotiations
				Land Assembly	Commencement of Land and Property negotiation				7						
				Procurement	Construction drawings completed and contract tendered										
Highways and Transport Hubs	New Ribble Crossing	Phil Wilson	Plan	Environmental and ground surveys								None	Work continues on preparatory environmental and ground work surveys	Environmental and ground work surveys to continue	
Public Transport and Priority Corridor/Local Centres	Hutton/Higher Penwortham/City Centre	Phil Wilson	Plan	Concept Design Consultation								N/A	N/A	N/A	
Public Transport and Priority Corridor/Local Centres	North of Lostock Lane	Phil Wilson		No milestones identified for this year								N/A	N/A	N/A	
Zone 5 - Leyland & Cuerden	Highways and Transport Hubs	Heatherleigh & Moss Lane (Croston Road) Spine Road	Phil Wilson	Plan	2 - Concept Design approved 3 - Outline Design agreed (Planning Application Submission)			2 - 3				None	Design delayed due to ongoing negotiations over design and specification of spine road  Works to be delivered as part of expanded tank roundabout scheme by LCC operations	Design to be complete  Planning application to be submitted	
				Procurement	10 - Construction drawings completed 11 - Construction contract awarded			10	11						
	Highways and Transport Hubs	Cuerden Strategic Site Road Infrastructure	Chris Dyson	Plan	1 - Concept Design and Consultation 2 - Concept Design approved		1	2				Ongoing commercial discussions	The anticipated Q3 15/16 milestones of Concept Design and Consultation have been achieved through Planning Authority approval of the Cuerden Site Masterplan (in April 2015)	Projected Q4 milestones - Outline Design to be agreed and Planning application submitted and determined will no longer be achieved due to ongoing commercial discussions. These are now anticipated to be delivered in Q3 & Q4 of 2016/2017	
				Planning Application	3 - Outline Design agreed (Planning Application Submission) 6 - Planning Application determined				3 - 6						
	Highways and Transport Hubs	Moss Side Test Track	Phil Wilson/ Mike Atherton		No milestones identified for this year								N/A	N/A	N/A
Public Transport and Priority Corridor/Local Centres	South of Lostock Lane	Phil Wilson	Plan	Concept Design Consultation								N/A		Preparatory works underway	
Zone 6 - Bamber Bridge	Public Transport and Priority Corridor/Local Centres	Bamber Bridge/City Centre	Phil Wilson/Howard Booth	Plan	2 - Concept Design approved 3 - Outline Design agreed (Planning Application Submission)		2	3				None		Scheme re-programmed by CD Executive on 8/1/2016. Start on site in Y3 Q2 to allow for design and other preparatory arrangements with local property owners to be completed. Detailed design to begin, complementary improvement works underway, Icon competition held.	
			Procurement	10 - Construction drawings completed and contract tendered				10							

Community Infrastructure Quarterly Monitoring Report

To	City Deal Executive	Programme Manager	Sarah Parry
Project/Programme Name	Preston, South Ribble and Lancashire City Deal	Reporting Period	Quarter 3 - 1 <sup>st</sup> October 2015 - 31st December 2015

ZONE	DEVELOPMENT	SCHEME	IDP Pg No.	LEAD ORGANISATION	LEAD OFFICERS	MILESTONE	Actual vs Target				RAG			KEY DELIVERABLES ACHIEVED THIS QUARTER - YEAR 2, QUARTER 3	SUMMARY STATEMENT THIS QUARTER - YEAR 2, QUARTER 3 (please include whether the scheme is on programme and on budget. Where there are issues including slippage, please state how this will be addressed)	KEY DELIVERABLES/MILESTONES PLANNED FOR NEXT QUARTER - YEAR 2, QUARTER 4
							QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	ACTUAL RAG FOR QUARTER 2	ACTUAL RAG FOR QUARTER 3	PREDICTED RAG FOR QUARTER 4			
Zone 1 - North West Preston	Community Infrastructure	Guild Wheel Upgrade Link	40	PCC	Chris Hayward/Nigel Roberts	Planning Application	3 - Outline Design agreed (Planning Application Submission)			3 - 6				None	Planning application submission and procurement for Phase 2 delayed due to the development of the cycling strategy and other competing resource priorities.	N/A
						Business Case	Concept Design and Consultation	1								
	Community Infrastructure	Lancaster Canal Towpath/Cycle Improvement	42	PCC	Chris Hayward/Nigel Roberts	Procurement	10 - Construction drawings completed and contract tendered 11 - Construction contract awarded 3 - Outline Design agreed (Planning Application Submission) 7 - Commencement of Land and Property negotiation		Phase 1 : 10 - 11	Phase 2 : 10 - 11	Phase 3 : 7			None	Procurement delayed due to the funding being transferred to LCC/	Transfer funding to LCC
						Business Case	1 - Concept Design and Consultation 2 - Concept Design approved 3 - Outline Design agreed (Planning Application Submission)		1 - 2		3					
Zone 2 - North East Preston	Community Infrastructure	Grimstargh Green	52	PCC	Chris Hayward/Nigel Roberts	Plan	2 - Concept Design approved 3 - Outline Design agreed (Planning Application Submission)		2 - 3				Reported to Cabinet to confirm project in Capital programme and future maintenance requirements agreed	Progress with construction drawings and contract documents delayed. Contract to be awarded Y3 Q1 with start on site Y3 Q2 as long as an agreement is in place with the local Parish Council to undertake ongoing future maintenance costs	Agreement to be in place with local Parish Council for ongoing future maintenance costs	
						Procurement	10 - Construction drawings completed and contract tendered 11 - Construction contract awarded			10 - 11						
						Works	13 - Start on site 14 - Scheme completed				13 - 14					
Zone 3 - Preston City Centre	Community Infrastructure	East Cliff Cycle Link	66	PCC	Chris Hayward/Nigel Roberts	Planning Application	3 - Outline Design agreed (Planning Application Submission) 6 - Planning Application determined			3 - 6			Bridge replacement project brief completed and consultants appointed Planning application agreed and submitted for the Railway Station Cycle Hub Outline design for the replacement bridge not yet agreed.	Cycle Link between Cycle Hub and Bridge - not yet designed and planning application not yet developed	Application for the Replacement bridge to be submitted Railway Station Cycle Hub to be approved	
						Business Case	4 - Outline Business Case for funding submitted 5 - Outline Business Case for funding approved	4 - 5								
						Land Assembly	7 - Commencement of Land and Property negotiation 9 - Land access under CPO powers (after inquiry)		7	9						
						Procurement	Full Business Case approved				12					
	Community Infrastructure	Winkley Square Gardens	62	PCC	Paul Crowther	Planning Application	3 - Outline Design agreed (Planning Application Submission) 6 - Planning Application determined		3 - 6				Planning application for the Tree works submitted and approved at December Planning Committee	On programme to start on site in Q4	Work to restart on scheme due to delay caused by "nesting" season Tender let for the main construction works of the scheme, this is remodelling of the Gardens	
						Business Case	Outline Business Case for Funding Approved	5								
						Land Assembly	12 - Full Business Case approved		12							
						Procurement	10 - Construction drawings completed and contract tendered 11 - Construction contract awarded			Phase 2 : 10	Phase 2 : 11					
Zone 4 - Penwortham & Lutebeck Hall	Community Infrastructure	Landmark Features	92	SRBC	Denise Johnson/Howerd Booth	Plan	Design Approved		Phase 1 - Lorry Pop			Phase 2 - Iron Horse	None	Phase 1 - Lorry Pop - Planning application to be determined in Y3 Q2. construction/build to begin Y3 Q3. Phase 2 - Iron Horse - planning permission not required. Build to commence in 2017. Phase 3 - Leyland Tractor - Planning Permission to be secured in March 2016. Construction/build to start summer 2016		
						Planning Application	Planning Application Submitted and approved		Phase 1 Lorry Pop							
						Procurement	Land secured/accessed			Phase 1 Lorry Pop						
Zone 5 - Leyland & Cuarden	Community Infrastructure	St Catherine's Park	104	SRBC	Denise Johnson/Howerd Booth	Plan	1 - Concept Design and Consultation 2 - Concept Design approved	1 - 2					None	Flood issues have caused re-building.	Completion of the Park now not expected until June 2016	
						Planning Application	3 - Outline Design agreed (Planning Application Submission) 6 - Planning Application determined	3 - 6								
						Business Case	4 - Outline Business Case for funding submitted 5 - Outline Business Case for funding approved	4 - 5								
						Land Assembly	7 - Commencement of Land and Property negotiation 9 - Land access under CPO powers (after inquiry)	7 - 9								
	Community Infrastructure	Warden Park Improvements	106	SRBC	Denise Johnson/Howerd Booth	Works	13 - Start on site 14 - Scheme completed			13	14		Scheme completed Dec 2015. 2years ahead of schedule			
						Plan	1 - Concept Design and Consultation 2 - Concept Design approved	Phase 1 : 2			Phase 2 : 1 - 2					
						Works	Phase 1: Scheme completed			14						

**CITY DEAL**

**Finance Monitoring Report**

Quarter 3 2015-16

**Section A : 10 year Infrastructure Delivery fund (IDF) - current forecasts as at 30th September 2015**

NB - expanded to show the 5 year extension period

**1. Surplus / (Deficit)**

	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		Year 11	Year 12	Year 13	Year 14	Year 15	
Total	Pre-2014/15	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24		2024/25	2025/26	2026/27	2027/28	2028/29	
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m		£m	£m	£m	£m	£m	
Surplus/ (Deficit)	0.774	0.292	4.272	11.455 -	42.951 -	14.738 -	8.773 -	25.274	11.636	9.115	14.331	16.441		8.417	5.254	3.898	3.935	3.463
Cumulative Surplus/ (Deficit)		0.292	4.564	16.019 -	26.932 -	41.670 -	50.443 -	75.717 -	64.081 -	54.966 -	40.635 -	24.194		- 15.777 -	10.523 -	6.625 -	2.690	0.773

Deficit at last quarter -6.855  
 Key changes in surpluses and deficits since last Quarter 7.629

The deficit of £ 6.855m as at Sept 15 has moved by the following key items

1 inclusion of PBS reserve commitment from LCC of £7m	7.000
2 Reduction in pinchpoint funding commitment from HE relating to PWD	-2.500
3 Update of model for CIL payments to Parish councils with anticipated Neighbourhood plans and to include years 11-15	-0.917
4 Inclusion of cost of 5% admin fee from CIL monies retained by districts for administrating CIL process	-3.747
5 Reduction in forecast of Grant from HCA; and increase in interest payable due to timing of loans	-0.493
6 Reduction in number of homes in south Ribble from planning information supplied	-1.201
7 removal of lottery funding relating to winkley square gardens s related expenditure not in IDP plan	-0.945
8 Changes to the housing site numbers in Preston including increased housing numbers & affordable housing.	7.324
9 Update of housing site H4c to include yrs 11-15 of S106	0.402
10 Additional funding from ERDF for Fishergate Project	0.221
11 inclusion of cap on Parish cil where no neighbourhood plan. Cap limits payment to £100 per dwelling.	2.555
12 Inclusion of increase on Cil charges by application of BICS index	16.188
13 Provision for construction inflation	-16.188
14 miscellaneous revenue item changes	-0.070

Total changes in monitoring period 7.629  
**Current Surplus / Deficit** 0.774

The current surplus as at 31st December 2015 is £ 0.774m against a target of £ nil

NB : The current maximum cash flow position (£75.717m in year 6 ) is within the agreed maximum cash flow liability under the terms of the deal , and the current surplus position with the £7m reserves added to the model is within LCC cabinet approvals.

2. Expenditure Breakdown

	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		Year 11	Year 12	Year 13	Year 14	Year 15
Total	Pre-2014/15	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24		2024/25	2025/26	2026/27	2027/28	2028/29
£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m		£m	£m	£m	£m	£m
<b>Delivery Programmes</b>																	
North West Preston																	
NW Preston Green Infrastructure	5.256	-	-	1.051	0.601	0.601	0.601	0.601	0.601	0.601	0.601						
Further Community Infrastructure	4.944	-	0.038	0.650	0.690	0.595	0.595	0.595	0.595	0.595	0.595						
East-West Spine Road	9.800	0.141	0.659	4.500	4.500												
Preston Western Distributor M55 to A583, M55 Junction 2 & Land Assembly	104.500	0.197	0.994	1.200	1.500	6.409	47.100	47.100									
Cottam Parkway	15.000		0.004				1.496	8.000	5.500								
Whittingham / Broughton / Preston East																	
A6 Broughton Congestion Reduction	24.283	3.189	0.892	2.480	16.514	1.208											
M55 Junction 1 Roundabout	1.716	1.602	0.114														
M6 Junction 32	8.000		8.000														
Preston City Centre																	
Preston Bus Station	23.640	0.003	0.211	1.110	10.608	11.708											
Fishergate Central Gateway	7.000	1.746	1.744	2.116	1.360	0.034											
South Ribble																	
Pickerings Farm Link Road	4.500			0.050	1.250	3.200											
Moss Side Test Track Road Infrastructure	2.050					0.025	2.025										
Land Between Heatherleigh and Moss Lane Spine Road	1.000			0.500	0.500												
Cuerden Strategic Site Road Infrastructure	5.050			0.050	5.000												
Community/ Green Infrastructure	7.400		-	0.645	0.993	0.823	0.823	0.823	0.823	0.823	0.823						
A582 South Ribble Western Distributor/ B2523 Flensburg Way	44.543	0.152	5.841	4.371	2.309	1.125	15.395	15.350									
Completion Penwortham Bypass	17.500	0.019	0.227	0.750	0.350	16.154											
New Ribble Bridge - Preliminary Works & Route Protection	2.000		0.005	0.750	1.245												
South Ribble Other	5.000																5.000
Education Infrastructure - Preston	28.495				6.739	0.018	0.018	0.018	5.426	5.426	5.426						
Education Infrastructure - South Ribble	11.203				3.629	0.386	0.386	0.386	1.604	1.604	1.604						
Community Provision - Preston CC	8.031		0.803	0.803	0.803	0.803	0.803	0.803	0.803	0.803	0.803						
Community Provision - South Ribble BC	4.922		0.492	0.492	0.492	0.492	0.492	0.492	0.492	0.492	0.492						
Public Transport Corridors & Local Centres- Preston	12.125	0.250	0.028	0.140	1.925	7.700	0.082	0.250	1.750								
Public Transport Corridors & Local Centres- South Ribble	12.125	0.250	0.068	0.380	2.952	1.125	4.750	2.600	-								
CL Transport Modelling costs	0.150	-	-	0.070	0.030	0.030	0.020										
Revenue costs to be included in City Deal	0.086	-	-	0.006	0.010	0.010	0.010	0.010	0.010	0.010	0.010						
Construction inflation provision	16.188				3.117	3.029	4.337	4.299	0.653	0.490	0.132						
Cost of Capital	8.786	0	0 -	0.158	0.264	0.855	1.019	1.348	1.480	1.227	0.969		0.421	0.290	0.207	0.136	0.062
<b>Total Delivery Programmes</b>	<b>395.294</b>	<b>7.408</b>	<b>19.564</b>	<b>16.452</b>	<b>67.792</b>	<b>60.924</b>	<b>78.456</b>	<b>76.171</b>	<b>22.237</b>	<b>17.570</b>	<b>11.453</b>	<b>16.151</b>	<b>0.421</b>	<b>0.290</b>	<b>0.207</b>	<b>0.136</b>	<b>0.062</b>

3. Revenue Breakdown

	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10		Year 11	Year 12	Year 13	Year 14	Year 15	
Total	Pre-2014/15	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24		2024/25	2025/26	2026/27	2027/28	2028/29	
£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m		£m	£m	£m	£m	£m	
<b>Resources</b>																		
<u>Upper Tier Councils - Lancashire County Council</u>																		
LCC Capital Investment Programme	20.400	4.400	1.500	9.500	5.000													
Integrated Transport Block	24.250	0.500	1.250	2.500	2.500	2.500	2.500	2.500	2.500	2.500	2.500							
Lostock Hall Land Receipt	0.228					0.057	0.057	0.057	0.057	0.057								
New Homes Bonus	12.953				0.142	0.440	0.727	1.144	1.666	2.132	2.513	4.188						
LCC Revenue Contribution - Capital Financing Cost	8.786	-	-	0.158	0.264	0.855	1.019	1.348	1.480	1.227	0.969	0.666		0.421	0.290	0.207	0.136	0.062
European Regional Development Funding for Fishergate Central Gateway Delivery Programme	1.601	1.000	0.380	0.221														
LCC reserves	7.000					7.000												
<u>Central Government</u>																		
Single Local Growth Fund	79.500			6.710	14.790	3.070	28.750	24.090	2.090									
HCA - Locally Retained Landhold Receipts (1 year loan)	40.866	-	4.759	8.233	1.506	4.768	8.909	6.941	3.993	0.520	-	0.336		0.227	0.672	-	-	-
HCA - Expected Land Value Realisation on HCA Sites	38.736	-	-	-	2.249	6.131	7.190	7.617	8.669	6.880	-	-		-	-	-	-	-
HCA - Loan repayments	40.866	-	-	4.759	8.233	1.506	4.768	8.909	6.941	3.993	0.520	-	0.336	0.227	0.672	-	-	-
HCA - Interest on Loans	0.406	-	0.004	0.052	0.073	0.020	0.053	0.086	0.065	0.035	0.004	0.000	-	0.003	0.003	0.006	-	-
Highways Agency - Pinchpoint Funding for Broughton/ M55/ M6 Delivery Programme	8.600	0.600	8.000															
Highways Agency - Pinchpoint Funding for A582 Golden Way	2.109		2.109															
Highways Agency - Pinchpoint Funding for M55 Junction 2	25.000					12.500	12.500											
<u>Developers Contribution</u>																		
Community Infrastructure Levy - employment sites in Preston City Council area	0.981		0.048	0.670	0.020	0.028	0.029	0.045	0.035	0.046	0.030	0.030						
Community Infrastructure Levy - employment sites in South Ribble Borough Council area	2.646		0.014	2.327	0.018	0.032	0.039	0.047	0.053	0.046	0.039	0.031						
Community Infrastructure Levy - housing sites in Preston City Council area	30.157		0.510	0.334	0.616	1.275	1.290	2.833	2.829	2.674	2.650	2.660	2.536	2.513	2.527	2.530	2.380	
Community Infrastructure Levy - housing sites in South Ribble Borough Council area	25.091		0.278	0.122	0.337	1.665	2.449	3.105	3.455	2.801	2.135	2.028	2.133	1.619	1.437	0.929	0.598	
Community Infrastructure Levy Plus - housing sites in Preston City Council area	7.559		-	-	0.035	0.212	0.212	0.823	0.773	0.792	0.794	0.750	0.668	0.624	0.626	0.624	0.626	
Community Infrastructure Levy Plus - housing sites in South Ribble Borough Council area	8.049		-	-	0.076	0.544	0.844	1.059	1.106	0.883	0.773	0.762	0.752	0.483	0.410	0.252	0.105	
S106 / S278 Agreements - non housing related	1.000		-	-	1.000	-	-	-	-	-	-	-						
S106 / S278 Agreements - sites in Preston City Council area	31.363	1.200	4.985	1.847	2.398	3.649	3.695	2.419	5.490	1.114	3.022	1.142	0.082	0.082	0.082	0.082	0.074	
S106 / S278 Agreements - sites in South Ribble Borough Council area	-		-	-	-	-	-	-	-	-	-	-						
<u>Lower Tier Councils - Preston City Council</u>																		
Business Rate Retention at Strategic City Deal Locations	5.135		0.031	0.042	0.307	0.670	0.692	0.714	0.345	0.629	0.746	0.961						
PCC Grants - lottery funding	-																	
New Homes Bonus	28.051		-	0.097	0.405	0.920	1.656	2.537	3.676	4.814	5.763	6.429	1.756	-	-	-	-	
<u>Lower Tier Councils - South Ribble Borough Council</u>																		
Business Rate Retention at Strategic City Deal Locations	4.350		0.042	0.085	0.671	0.774	0.877	0.980	0.103	0.188	0.273	0.357						
New Homes Bonus	25.409		-	0.376	0.891	1.172	1.672	2.459	3.409	4.136	4.711	5.365	1.218	-	-	-	-	
Moss Side Test Track Land Receipt	5.000											5.000						
Preston 5% CIL admin charge	-	1.907	-	0.050	0.034	0.076	0.077	0.185	0.182	0.176	0.174	0.172	-	0.160	0.157	0.158	0.158	0.150
South Ribble 5% CIL admin charge	-	1.775	-	0.122	0.022	0.112	0.167	0.211	0.231	0.187	0.147	0.141	-	0.144	0.105	0.092	0.059	0.035
Community Infrastructure Levy due to Parish Councils in Preston	-	0.469	-	0.005	0.007	0.011	0.023	0.023	0.052	0.049	0.044	0.041	-	0.037	0.036	0.034	0.033	0.033
Community Infrastructure Levy due to Parish Councils in South Ribble	-	3.330	-	0.061	0.008	0.011	0.282	0.336	0.377	0.389	0.320	0.246	-	0.273	0.211	0.221	0.232	0.102
<b>Total Resources</b>	<b>396.068</b>	<b>7.700</b>	<b>23.836</b>	<b>27.907</b>	<b>24.841</b>	<b>46.186</b>	<b>69.682</b>	<b>50.897</b>	<b>33.872</b>	<b>26.685</b>	<b>25.784</b>	<b>32.592</b>	<b>-</b>	<b>8.838</b>	<b>5.544</b>	<b>4.106</b>	<b>4.071</b>	<b>3.525</b>

### 3.1 Key changes in resources .

- <sup>1</sup> During December further work was undertaken to review the assumptions of build out rates and therefore CIL monies that will flow into the IDF , the slippage in build rates has meant that CIL income is now not expected to be fully received until Year 15, this is 5 years into the 5 year extension plan . this is reflected in the above model and has led to us reporting over the full 15 years.
- <sup>2</sup> HE commitment to PWD M55 junction works confirmed as £25m (previously stated as £25-30m and 27.5m used in the model.). Work is ongoing to identify with the ECI contractor the exact costs of the junction and HE will be approached if cost is more than funding.
- <sup>3</sup> District partners have confirmed that they will apply the 5% retention of CIL for administration of the CIL process - previously acknowledged in heads of terms as an option but not modelled ; also increases in cil payments to parish councils predicted due to adoption or planned adoption of neighbourhood plans
- <sup>4</sup> During January & February work has been ongoing with district planners to review housing numbers, this has meant changes on, at times, daily basis to the numbers of houses, the income they will generate and the build out rates.
- <sup>5</sup> Cil increases based on BICS indexation (at 10% for 16/17 and a prudent estimate of 5% pa each year onwards) built into the model and a corresponding amount built into the model for infrastructure inflation.

Section B : in year monitoring  
Year 2 Quarter 3

	Total			Quarter 1			Quarter 2			Quarter 3			Quarter 4			Q1 Reported	Q2 Reported	Q3 Reported
	Original	Revised	Variance	Original	Revised	Variance	Original	Revised	Variance	Original	Revised	Variance	Original	forecast	Variance			
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m			
<b>Central Government</b>																		
Transport Funding	3.000	4.880	1.880	3.000	3.000	-	-	-	-	-	-	-	-	1.880	1.880			
HCA - Locally Retained Landhold Receipts	2.018	3.469	5.487	2.018		2.018	-	-	-	-	-	-	-	3.469	3.469		note 9 note 16	
<b>Developer Contributions (less Parish Council share)</b>	6.076	5.118	0.958	1.519		1.519	1.519	1.519	1.519	3.118	1.599	1.519	2.000	0.481			note 5 note 10 note 15	
<b>Lancashire County Council</b>																		
Capital Programme & Grants	12.000	12.222	0.222	12.000	12.000	-	-	-	-	0.221	0.221	-	0.001	0.001				
Capital Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
Revenue Contribution - Capital Financing Cost	0.067	0.139	0.072	-	-	-	-	-	-	-	-	-	0.067	0.139	0.072			
<b>Preston City Council</b>																		
Business Rates Retention	0.263	0.042	0.221	-	-	-	-	-	-	0.042	0.042	0.263	-	0.263			note 11	
Heritage Lottery funding	0.456		0.456									0.456	-	0.456				
New Homes Bonus	0.066	0.066	-					0.066	0.066		0.028	0.028	0.066	0.028	0.038			
<b>South Ribble Borough Council</b>																		
Business Rates Retention	0.085	0.085	-	-	-	-	-	0.085	0.085	-	-	-	0.085	0.000	0.085			
New Homes Bonus	0.198	0.198	-					0.198	0.198		0.099	0.099	0.198	0.099	0.099			
<b>Resources Total</b>	<b>20.059</b>	<b>25.941</b>	<b>5.882</b>	<b>14.501</b>	<b>15.000</b>	<b>0.499</b>	<b>1.519</b>	<b>0.349</b>	<b>1.170</b>	<b>1.519</b>	<b>3.254</b>	<b>1.735</b>	<b>2.520</b>	<b>7.338</b>	<b>4.818</b>			

Total			Quarter 1			Quarter 2			Quarter 3			Quarter 4							
Original	Revised	Variance	Original	Revised	Variance	Original	Revised	Variance	Original	Revised	Variance	Original	Forecast	Variance					
£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m					
<b>Preston Transport Programmes</b>																			
East-West Link Road	0.659	0.659	-	0.165	0.012	0.152	0.165	0.234	-	0.070	0.165	0.184	-	0.020	0.165	0.228	-	0.063	
Preston Western Distributor	1.009	1.200	-	0.191	0.252	0.016	0.236	0.252	0.481	-	0.229	0.252	0.525	-	0.273	0.252	0.178	-	0.074
Broughton*	2.238	2.480	-	0.242	0.560	0.014	0.545	0.560	0.337	-	0.223	0.560	0.118	-	0.442	0.560	2.011	-	1.452
Preston Bus Station	0.812	1.110	-	0.298	0.203	-	0.203	0.203	0.056	-	0.147	0.203	3.137	-	2.934	0.203	2.083	-	2.286
Fishergate Central Gateway	2.064	2.116	-	0.052	0.516	0.117	0.399	0.516	1.596	-	1.080	0.516	1.332	-	1.848	0.516	1.736	-	1.220
Public Transport & Public Realm Corridors	0.140	0.038	-	0.102	0.035	0.006	0.029	0.035	0.045	-	0.010	0.035	-	-	0.035	0.035	0.013	-	0.048
Community Provision - Preston City Council	0.803	0.140	-	0.663	0.201	-	0.201	0.201	-	-	0.201	0.201	1.030	-	0.829	0.201	0.890	-	1.091
		0.803	-	0.803	-	-	-	-	-	-	-	-	0.803	-	0.803	-	-	-	-
<b>South Ribble Transport Programmes</b>																			
Pickerings Farm Link Road	0.050	-	-	0.050	0.013	-	0.013	0.013	-	-	0.013	0.013	-	-	0.013	0.013	-	-	0.013
Moss Side Test Track Road Infrastructure	-	0.050	-	0.050	-	-	-	-	-	-	-	-	-	-	-	-	0.050	-	0.050
Land Between Heatherleigh & Moss Lane Spine Road	0.500	-	-	0.500	0.125	-	0.125	0.125	-	-	0.125	0.125	-	-	0.125	0.125	-	-	0.125
Cuerden Strategic Site Road Infrastructure	0.050	0.500	-	0.450	0.013	-	0.013	0.013	-	-	0.013	0.013	-	-	0.013	0.013	0.500	-	0.488
Green Infrastructure	0.640	0.050	-	0.590	0.160	-	0.160	0.160	-	-	0.160	0.160	-	-	0.160	0.160	0.050	-	0.110
A582 South Ribble Western Distributor/ B2523 Flensburg Way	4.499	0.645	-	3.854	1.125	0.385	0.739	1.125	1.829	-	0.704	1.125	0.123	-	1.002	1.125	1.692	-	2.817
Penwortham Bypass	0.750	4.371	-	3.621	0.188	0.012	0.175	0.188	0.465	-	0.278	0.188	2.599	-	2.411	0.188	1.295	-	1.108
New Ribble Bridge - Preliminary Works & Route Protection	0.750	0.750	-	-	0.188	-	0.188	0.188	0.006	-	0.182	0.188	0.058	-	0.130	0.188	0.686	-	0.499
Public Transport & Public Realm Corridors	0.380	0.750	-	0.370	0.095	0.001	0.094	0.095	0.022	-	0.073	0.095	0.006	-	0.089	0.095	0.720	-	0.625
Community Provision - South Ribble Borough Council	0.492	0.380	-	0.112	0.123	-	0.123	0.123	-	-	0.123	0.123	0.001	-	0.122	0.123	0.379	-	0.255
		0.492	-	0.492	-	-	-	-	0.030	-	0.030	-	0.492	-	0.492	-	0.030	-	0.030
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CLTM transport Modelling		0.070	-	0.070	-	-	-	-	-	-	-	-	0.033	-	0.033	-	0.037	-	0.037
Revenue costs		0.014	-	0.014	-	-	-	-	-	-	-	-	0.014	-	0.014	-	0.067	-	0.067
Capital Financing Cost		0.067	-	0.139	-	-	-	-	-	-	-	-	-	-	-	-	0.139	-	0.139
<b>Expenditure Total</b>	<b>15.769</b>	<b>16.479</b>	-	<b>0.710</b>	<b>3.959</b>	<b>0.564</b>	<b>3.395</b>	<b>3.959</b>	<b>5.101</b>	-	<b>1.141</b>	<b>3.959</b>	<b>7.791</b>	-	<b>3.832</b>	<b>3.892</b>	<b>3.023</b>	-	<b>0.869</b>

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Net position for the year

4.290 9.462

\*Includes congestion relief, and M55 and M6 junction improvements

General update on Q1 Year 2

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There has been no changes in Qtr1 to the overall deficit position for the full term of the City Deal to 2023/24. This remains as per the IDP. There are no specific issues that have arisen in Qtr. 1 to affect the forecast in the IDP for year 2 - this remains at £20.059m income and Whilst the monitoring report above suggests there are variances to the Qtr. 1 modelled position, this is due to the idp model being in years, and In relation to expenditure, whilst there is no specific changes to the timings and works to deliver infrastructure in year 2 as above, there remains In relation to income there is a full scale review underway with all partners to update the predicted changes to house building profiles etc. The newly appointed CIL negotiator (Keppie Massie) has been commissioned to assess commercial viability in NW Preston along with methods The current provision in the IDP for education infrastructure £28.495 in Preston and £11.203 in South Ribble may not be sufficient for the Community Infrastructure and Green Infrastructure is the subject of a separate report and will be subject to project management and

General update on Q2 Year 2 ( 3-8 above also apply)

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retiming of Growth Deal funding requests to city deal schemes with brought on by pass start in 16-17 working with planners in each district and on a site by site basis the level of CIL contributions per site have been reviewed . This doesn't affect Level of business rates retention in Preston paid over is less than anticipated due to slower build of commercial space. Work is ongoing on the Transport modelling is included here as a separate line as although hit supports all capital road infrastructure it is not scheme specific. There are no specific issues that have arisen in Qtr. 2 to significantly affect the forecast in the IDP for year 2 - this is now £21.372m income and There has been no significant changes in Qtr. 2 to the overall deficit position for the full term of the City Deal. This is now showing the overall

General update on Q3 Year 2 ( 3-14 above also apply)

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Further slippage reported in housing site delivery and overall numbers, delivery affects the income profiling whilst numbers affect the overall position. Reprofiting of HCA land receipts, both loan and grants - effect on timing only. advancement of expenditure on Broughton By pass and PWD ; reprofiling only. advancement of growth deal monies in 15-16. reprofiling only & partly due to spend on related projects. addition to the model of the £7m LCC reserve commitment relating to Preston Bus Station.





## City Deal Executive and Stewardship Board – 21<sup>st</sup> March 2016

### Communications and Marketing Update Report

**Report Author: Ginette Unsworth, Communications Programme Director, Lancashire County Council**

#### **1. Introduction**

1.1 The communications sub group submitted a Communications and Marketing Strategy to the Board in January 2016 which was agreed and is currently being delivered. This update highlights the local activity that has taken place as well as delivery against the plan to date.

#### **2 Media**

2.1 The last quarter has seen a number of milestones for public information, communication and consultation. Activities have included:

- Ground breaking ceremony event and media launch for Broughton Bypass
- Jim Carter piece for Insider Central Lancs review featuring the LEP and City Deal
- Time capsule launch of Taylor Wimpey homes at Whittingham
- Works continuing along Fishergate and Church Street
- Story Homes start work at Cottam site
- Preston City Centre designated a national housing zone
- Broughton works update
- Preston Western Distributor and associated link road consultation events
- Costain appointed for Preston Western Distributor road
- Work on Golden Way complete
- Ribble Crossing a long term ambition to build on City Deal infrastructure
- City Deal business event at Bartle Hall
- Transport Prospectus media including City Deal
- 175 new homes for Leyland story

#### **3 Communications and marketing delivery plan**

##### **3.1 Business marketing**

A key emphasis of the communications and marketing strategy this year is a focus on communicating to a business audience. In the support of the strategy a regional event, delivered in partnership with Lancashire Business View, was organised at the end of February at Bartle Hall with over 100 attendees and a great discussion from a panel of speakers about why central Lancashire is a great place to do business. The event helped to generate at least four new conversations about business opportunities and growth. City Deal also had a stand at the Lancashire Expo event in early March including a 30 minute speaking slot. The LEP is running an event later In March in conjunction with



Insider magazine and City Deal will again figure highly on the agenda. Meanwhile a leaflet promoting the City Deal offer to businesses has been produced and is being used to support the events programme.

### **3.2 Community Roadshow**

The exhibition, which explains in simple terms to local residents what City Deal is, spent a week at a time in a number of supermarkets and libraries across the Preston and South Ribble at the end of 2015. To date this year the exhibition has been displayed at: Sainsbury's supermarkets in Bamber Bridge and Fulwood, Barton Grange and St George's shopping centre in Preston city centre. The stand-alone display includes a TV screen showing the animation on a loop as well as the opportunity to take away a bespoke leaflet with information on the particular zone that the display is in.

### **3.3 Videos/animations**

Creating content on-line for City Deal has been a priority over the last 12 months and the general animation and road fly-throughs are helping to get the message out to local people. At time of reporting the following views were recorded;

- Animation – over 1,650 views
- Broughton Bypass – over 19,000 views
- Preston Western distributor – over 9,000 views

To continue the momentum of encouraging on-line views of the animation film, digital advertising across Twitter and Facebook is currently running until late March to help increase awareness and local confidence in the growth of the area.

### **3.4 Signage**

City Deal signage continues to build awareness across the area and is employed each time a new area of work commences. Recent large scale sign installations include three signs around Broughton regarding the bypass, banners on the Queen Street Retail Park and Portergate student accommodation and retail development on Friargate.

### **3.5 E-bulletin**

The City Deal e-bulletin is a cost effective way of keeping residents and business aware of progress. To date nine bulletins have been issued, with the latest sent out in February to 860 subscribers. The LEP e-bulletin also continues to feature City Deal business and saw features in the first two issues.

## **4 Inward Investment**

4.1 The communications sub group will be working with Marketing Lancashire who will lead the delivery of the wider inward investment part of the plan, which includes an ambassador programme, delivery of regional and national events and the potential for a national advertising campaign utilising the place branding work.

## **5 Forthcoming**



## 5.1 Re-draft of invest section of

City Deal copy for LEP website.

5.2 City Deal to be highlighted as part of forthcoming Insider 'Business of Lancashire' Conference main sponsor is the LEP. Jim Carter and Jenny Mein secured as panellists for connectivity (March 18th).

5.3 City Deal to be featured in Edwin Booth's Lancs Business View exclusive interview – due mid-March.

5.4 City Deal to be featured in forthcoming Insider North West LEP's progress report – due in May.

5.5 City Deal potentially to be referenced in forthcoming FT Northern report by Andy Bounds (Jennifer Mein and Edwin Booth both interviewed) – date TBC.



# Agenda Item 12

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# Agenda Item 13

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